



**Town of Bolton Board of Finance  
Regular Meeting Minutes  
November 21, 2019-7:15 p.m.  
Town Hall**

**Members Present:** Vice Chair Emily Bradley, Charles Danna, Robert DePietro, Kristen Gourley, Ross Lally and Richard Tuthill

**Members Excused:** Chairman Robert Munroe

**Others Present:** Finance Director Jill Collins, Town Administrative Officer Joshua Kelly and First Selectman Sandra Pierog

**1. Call to Order:** Vice Chairman E. Bradley called the meeting to order at 7:17 p.m.

**2. Public Participation:** None

**3. Introduction of New Members**

Returning members and new members gave a brief introduction of themselves.

Returning members: Emily Bradley, Robert DePietro and Richard Tuthill

New members: Charles Danna, Kristen Gourley, Ross Lally

E. Bradley also spoke for Robert Munroe.

**4. Election of Officers**

Election of Officers must be accomplished before the 45<sup>th</sup> day after the Town election.

Discussion ensued about tabling the Election of Officers until the December meeting due to the absence of current Chairman Robert Munroe and the unfamiliarity of the new members with the returning board members and each other.

C. Danna moved to postpone the Election of Officers to a special meeting to be held at a date to be determined. R. Lally seconded. The motion passed 4:2:0.

S. Pierog read the following from Chapter 11, Section 11.2 of the Town Charter:

(H)Special Meetings may be called by the chairman or any two (2) members of any Town commission, board or agency. Whenever special meetings are called, the person or persons calling the meeting shall notify each member of said commission, board or agency of the date, time, place and purpose of the meeting and shall notify the Board of Selectmen and the Town Clerk in writing at least twenty-four (24) hours in advance of such special meeting so that such date may be posted for public information.

A Special Meeting for the Election of Officers was proposed for December 9, 2019 at 7:00 p.m. at Town Hall pending E. Bradley confirming the date with R. Munroe.

## **5. Approval of Minutes**

### **October 17, 2019 Regular Meeting**

Correct Sandy Pierog to Sandra Pierog.

R. Tuthill moved to strike paragraph three under 4a. Board of Education Update. R. DePietro seconded. R. Tuthill moved to accept the minutes as amended. R. DePietro seconded. The motion passed 5:0:1 with R. Lally abstaining.

## **6. Elected Official and Town Staff Reports**

### **a. Board of Education Update**

The update as of October 31, 2019 was presented. E. Bradley offered to forward any questions to Superintendent Kristin Heckt. K. Gourley stressed the importance of having prior year information for comparison particularly in the absence of a Board of Ed representative. E. Bradley will follow up with K. Heckt. R. Lally questioned what is Federal and/or State mandated spending and what is discretionary spending.

### **b. Revenue Summary**

J. Collins presented the Tax Collector summary as of October 31, 2019. The percentage collected is 100.68%. At the same time last year, 99.64% was collected. The total tax collection rate is at 98.76%.

J. Collins presented the Revenue Statement as of October 31, 2019. If the Town Aid Roads grant is not received this year, road projects may be postponed in the spring.

Updated numbers have not been received for the Resident State Trooper and the bill is not received until the end of the fiscal year.

J. Collins noted that with the People's United takeover of United Bank, the fixed rate of 2.25% that is being earned on CD's may be greatly reduced. She will continue to research rates with other banks.

### **c. Town Update**

The expenses as of October 31, 2019 were presented.

J. Kelly spoke on the highlighted items:

Elections-spending was reduced as there was no primary.

Fire-spending appears increased because expenses for equipment aren't shown until the equipment is actually received. Orders were place in FY18 but not received until FY19. Highways and Streets- spending is up because the town is already encumbered for sand.

There were three Town transfers:

Fire Department: \$2,700.00 from Maintenance & Supplies to Equipment

Town Building Operations: \$13,000.00 from Equipment to Building Improvements

Personnel Services/Administration \$8,852.63 from Payroll Taxes to Professional/Technical Services

There were six Board of Education transfers for September 2019 and three transfers for October 2019.

## **7. Ongoing Business**

### **a. Shared Services**

The shared services management position is working well.

Building and Grounds personnel are currently members of three different unions. The meeting to begin negotiations to combine the three unions is planned for January 2020.

S. Pierog noted that Payroll or Equipment could be the next step in shared services.

Some BOE reports require work by the Board of Finance to make them usable for auditors, reporting, etc. K. Gourley noted that Board of Finance members could attend the Board of Education meetings to try to obtain more information.

Building Official duties are being shared with Andover, Ashford, Coventry and Willington.

### **8. New Business**

#### **a. FY2020 BOF Meeting Calendar**

Proposed meeting dates for 2020 are below. All meetings are held at 7:15 p.m. at Town Hall.

Thursday, January 16, 2020

Thursday, February 20, 2020

Thursday, March 19, 2020

Thursday, April 16, 2020

Thursday, May 21, 2020

Thursday, June 18, 2020

Thursday, September 17, 2020

Thursday, October 15, 2020

Thursday, November 19, 2020

Thursday, December 17, 2020

R. Lally moved to approve the schedule of regular meetings as proposed. K. Gourley seconded. The motion passed unanimously.

E. Bradley encouraged the new members to attend other Town meetings for informational purposes.

J. Kelly reminded all board members that they are required to take online sexual harassment training.

He also reminded all that a Town survey has been sent out and he encouraged all to respond.

The meeting adjourned at 9:04 p.m.

**Next Regular Meeting:**

**December 19, 2019 Regular Meeting 7:15 p.m. Town Hall**

Respectfully submitted,

*Leslie J. Brand*

Leslie Brand  
Recording Secretary

Please see the minutes of subsequent meetings for approval of these minutes and any corrections hereto.



# Town of Bolton

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**BOARD OF FINANCE  
MONDAY, DECEMBER 9, 2019  
7:00 P.M. - TOWN HALL  
SPECIAL MEETING MINUTES**

The December 9, 2019 meeting of the Board of Finance was called to order by the Chair, Robert Munroe, at 7:12 PM.

#### ROLL CALL

MEMBERS PRESENT: Chairman Robert Munroe, Vice Chair Emily Bradley, Charles Danna, Robert DePietro, Kristen Gourley, Ross Lally, and Richard Tuthill.

OTHERS PRESENT: First Selectman Sandra Pierog, Administrative Officer Joshua Kelly, and Finance Director Jill Collins.

#### AGENDA ITEM 2 – Election of Officers

MOTION by Tuthill, seconded by Gourley, to nominate Bradley for the position of Chair.

MOTION by Lally, seconded by Danna, to nominate Munroe for the position of Chair.

DISCUSSION: Each candidate presented a summary of what they would do as Chair and why they believe they should be elected chair. Other members asked questions of each candidate.

VOTING FOR BRADLEY: Bradley, DePietro, and Gourley.

VOTING FOR MUNROE: Munroe, Danna, and Lally.

ABSTAINING: Tuthill.

DISCUSSION: Discussion ensued on how the tie may be broken. A subsequent vote was taken.

VOTING FOR BRADLEY: Bradley, DePietro, Gourley, and Danna.

VOTING FOR MUNROE: Munroe and Lally.

ABSTAINING: Tuthill.

MOTION by Danna, seconded by DePietro, to nominate Munroe for the position of Vice Chair.

VOTING IN FAVOR: Unanimous.

Outgoing Chair Munroe adjourned the meeting at 7:53 PM.

Respectfully submitted,

Jill Collins, Finance Director

Joshua Steele Kelly, Administrator

*See minutes of subsequent meetings for approval of these minutes and any corrections hereto.*

FY20 November 30, 2019	Adopted Budget	Revised Budget	Expense YTD	Balance	Encumbrance	Unexpended	% Expensed	FY19	FY18	FY17
Administration	\$ 628,858.00	\$ 628,858.00	\$ 206,958.09	\$ 421,899.91	\$ 7,587.25	\$ 414,312.66	34.12%	41.45%	41.78%	36.69%
Board of Finance	\$ 2,200.00	\$ 2,200.00	\$ 140.00	\$ 2,060.00	\$ -	\$ 2,060.00	6.36%	6.36%	6.82%	10.23%
Financial Administration	\$ 225,920.00	\$ 225,920.00	\$ 69,943.83	\$ 155,976.17	\$ -	\$ 155,976.17	30.96%	38.41%	38.06%	33.95%
Auditing	\$ 26,500.00	\$ 26,500.00	\$ -	\$ 26,500.00	\$ -	\$ 26,500.00	0.00%	0.00%	0.00%	0.00%
Assessor	\$ 78,730.00	\$ 78,730.00	\$ 25,077.51	\$ 53,652.49	\$ 396.51	\$ 53,255.98	32.36%	39.01%	37.97%	34.67%
Tax Collector	\$ 105,210.00	\$ 105,210.00	\$ 35,248.73	\$ 69,961.27	\$ -	\$ 69,961.27	33.50%	41.19%	36.52%	35.09%
Fringe Benefits	\$ 908,062.00	\$ 908,062.00	\$ 293,166.17	\$ 614,895.83	\$ -	\$ 614,895.83	32.28%	38.15%	41.44%	33.71%
Data Processing	\$ 119,490.00	\$ 119,490.00	\$ 29,006.84	\$ 90,483.16	\$ 40.69	\$ 90,442.47	24.31%	46.88%	52.43%	46.86%
Town Clerk	\$ 118,290.00	\$ 118,290.00	\$ 39,633.42	\$ 78,656.58	\$ 4,130.00	\$ 74,526.58	37.00%	45.35%	43.73%	36.69%
Land Use	\$ 297,098.00	\$ 297,098.00	\$ 95,726.66	\$ 201,371.34	\$ 10,200.00	\$ 191,171.34	35.49%	40.48%	39.91%	37.52%
Planning & Zoning	\$ 6,580.00	\$ 6,580.00	\$ 235.00	\$ 6,345.00	\$ -	\$ 6,345.00	3.57%	6.21%	5.81%	7.84%
Zoning Board of Appeals	\$ 1,440.00	\$ 1,440.00	\$ 75.00	\$ 1,365.00	\$ -	\$ 1,365.00	5.21%	0.00%	22.22%	4.51%
Property Insurance	\$ 137,705.00	\$ 137,705.00	\$ 60,048.00	\$ 77,657.00	\$ -	\$ 77,657.00	43.61%	44.85%	44.01%	69.90%
Probate	\$ 5,673.00	\$ 5,673.00	\$ 5,673.00	\$ -	\$ -	\$ -	100.00%	96.97%	0.00%	98.95%
Inlands/Wetlands	\$ 2,235.00	\$ 2,235.00	\$ 397.67	\$ 1,837.33	\$ -	\$ 1,837.33	17.79%	14.94%	25.58%	18.35%
Economic Development	\$ 2,000.00	\$ 2,000.00	\$ 590.00	\$ 1,410.00	\$ -	\$ 1,410.00	29.50%	26.75%	0.00%	5.00%
Elections	\$ 42,495.00	\$ 42,495.00	\$ 3,698.70	\$ 38,796.30	\$ -	\$ 38,796.30	8.70%	33.40%	26.58%	26.35%
Parks/Town Building Ops	\$ 775,762.00	\$ 775,762.00	\$ 205,817.94	\$ 569,944.06	\$ 19,021.86	\$ 550,922.20	28.98%	24.36%	24.02%	21.34%
Police	\$ 392,077.00	\$ 392,077.00	\$ -	\$ 392,077.00	\$ -	\$ 392,077.00	0.00%	0.02%	0.01%	0.03%
Fire	\$ 190,113.00	\$ 190,113.00	\$ 57,638.36	\$ 132,474.64	\$ 60,723.00	\$ 71,751.64	62.26%	55.12%	48.25%	46.81%
Animal Control	\$ 3,500.00	\$ 3,500.00	\$ 3,000.00	\$ 500.00	\$ -	\$ 500.00	85.71%	85.71%	85.71%	0.00%
Fire Marshal	\$ 16,171.00	\$ 16,171.00	\$ 886.40	\$ 15,284.60	\$ -	\$ 15,284.60	5.48%	7.85%	27.31%	33.57%
Highways and Streets	\$ 1,048,802.00	\$ 1,048,802.00	\$ 354,753.30	\$ 694,048.70	\$ 141,823.08	\$ 552,225.62	47.35%	36.89%	34.18%	43.16%
Public Building Commission	\$ 540.00	\$ 540.00	\$ -	\$ 540.00	\$ -	\$ 540.00	0.00%	0.00%	0.00%	12.04%
Public Health Admin	\$ 32,840.00	\$ 32,840.00	\$ 13,866.36	\$ 18,973.64	\$ -	\$ 18,973.64	42.22%	41.12%	41.04%	39.53%
Seniors / Social Services	\$ 160,208.00	\$ 160,208.00	\$ 53,226.54	\$ 106,981.46	\$ 4,900.00	\$ 102,081.46	36.28%	33.17%	29.21%	21.67%
Library	\$ 294,205.00	\$ 294,205.00	\$ 108,185.37	\$ 186,019.63	\$ 13,102.52	\$ 172,917.11	41.23%	40.94%	42.43%	40.62%
Recreation	\$ 33,185.00	\$ 33,185.00	\$ -	\$ 33,185.00	\$ -	\$ 33,185.00	0.00%	0.00%	0.00%	0.00%
Conservation	\$ 1,625.00	\$ 1,625.00	\$ 590.00	\$ 1,035.00	\$ -	\$ 1,035.00	36.31%	33.02%	33.33%	30.79%
Open Space	\$ 645.00	\$ 645.00	\$ -	\$ 645.00	\$ -	\$ 645.00	0.00%	0.00%	0.00%	0.00%
Waste Collection	\$ 533,076.00	\$ 533,076.00	\$ 152,105.29	\$ 380,970.71	\$ -	\$ 380,970.71	28.53%	29.13%	29.03%	27.71%
<b>Totals</b>	<b>\$ 6,191,235.00</b>	<b>\$ 6,191,235.00</b>	<b>\$ 1,815,188.18</b>	<b>\$ 4,376,046.82</b>	<b>\$ 261,924.91</b>	<b>\$ 4,114,121.91</b>	<b>33.55%</b>	<b>36.63%</b>	<b>37.76%</b>	<b>36.29%</b>

<p style="text-align: center;"><b>Report Commentary</b> <b>FY2020</b></p>
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As of November 30, 2019, we expended 32% of the budget or \$4,549,005 and in 2018, we expended 32%. We are currently projecting the budget to be fully expended at \$14,315,998.

Transfers over \$10,000:

- None

Attachments:

- Budget status summary & FY2019 report.

### **Factors That May Impact the Budget**

1. Future possible/probable increased expenditures in special education such as educational programming changes required by students' Individual Educational Plans (IEP) including the possibility of future outplacements.
2. The Excess Cost Reimbursement threshold won't be known until sometime in November. The preliminary percentage to be reimbursed by the state is not released until late February and may still be revised in late May. These percentages are based on the special education excess cost report by all districts to the state in December and March of every year.
3. Significant increase/decrease in the cost and usage of energy, tuition and transportation rates, and other professional services.
4. Contractual payouts for benefits on retirements or resignation of unused earned time.
5. Long term substitute coverage for maternities and sickness.



**BOARD OF EDUCATION**

**BUDGET STATUS: November**

**MONTHLY BUDGET STATUS AND EXPENDITURE PROJECTION TO YEAR END**

Function / Program	Unaudited Expenditures 2018-2019	Approved Budget 2019-2020	Revised Budget 2019-2020	YTD Expended 11/30/19	YTD % Exp.	Projected Expenditures 2019-2020	
<b>REGULAR INSTRUCTION</b>							
Art	1000 / 105	10,541	9,438	9,438	7,586	80%	9,438
English Language Arts	1000 / 110	24,293	12,531	12,531	7,803	62%	12,531
World Language	1000 / 120	5,058	15,732	15,732	5,928	38%	15,732
Computer Instruction	1000 / 140	10,676	15,508	15,508	3,828	25%	15,508
Mathematics	1000 / 160	15,648	13,271	13,271	10,988	83%	13,271
Science	1000 / 170	21,403	13,335	13,335	2,395	18%	13,335
Health & Physical Education	1000 / 180	14,683	4,380	4,380	1,877	43%	4,380
Social Studies	1000 / 190	4,627	3,549	3,549	3,190	90%	3,549
Business Education	1000 / 310	16,300	200	200	0	0%	200
Family & Consumer Science	1000 / 320	12,398	9,550	9,550	1,050	11%	9,550
Music	1000 / 350	32,399	15,899	15,899	3,288	21%	15,899
Technology Education	1000 / 360	13,136	5,851	5,851	1,472	25%	5,851
Continuing Education	1000 / 600	13,840	14,250	14,250	14,250	100%	14,250
Library Media Center	2220 / 440	35,806	26,030	26,030	17,547	67%	26,030
Athletics	3200 / 910	57,156	59,600	59,600	29,108	49%	59,600
<b>Subtotal</b>		<b>287,965</b>	<b>219,124</b>	<b>219,124</b>	<b>110,310</b>	<b>50%</b>	<b>219,124</b>
<b>STUDENT SUPPORT SERVICES</b>							
Special Education	1000 / 200	263,834	304,322	304,322	72,488	24%	304,322
ESY Special Education	1000 / 210	32,886	32,422	32,422	15,325	47%	32,422
Tutorial & Homebound Instruction	1000 / Var	1,249	3,800	3,800	0	0%	3,800
Social Work	2110 / 000	0	600	600	0	0%	600
Guidance	2120 / 430	5,883	3,965	3,965	799	20%	3,965
Nursing & Medical	2130 / 000	7,847	6,100	6,100	4,222	69%	6,100
Psychological Services	2140 / 200	6,146	1,146	1,146	569	50%	1,146
Speech, Hearing & Language	2150 / 200	738	515	515	0	0%	515
Transportation - SY SPED	2700 / 200	63,516	101,757	101,757	24,479	24%	101,757
Transportation - ESY SPED	2700 / 210	9,659	13,893	13,893	5,350	39%	13,893
<b>Subtotal</b>		<b>391,760</b>	<b>468,520</b>	<b>468,520</b>	<b>123,233</b>	<b>26%</b>	<b>468,520</b>
Excess Costs Grant		(27,396)	(25,000)	(25,000)	0	0%	(25,000)
<b>Subtotal - Net of Excess Costs Grant</b>		<b>364,364</b>	<b>443,520</b>	<b>443,520</b>	<b>123,233</b>	<b>28%</b>	<b>443,520</b>
<b>ADMINISTRATION, SUPPORT, &amp; CENTRAL SERVICES</b>							
Program Impr. & Evaluation	2210 / 100	27,539	35,706	35,706	16,444	46%	35,706
Central Administration	2320 / 000	126,303	97,583	97,583	48,359	50%	97,583
School Insurance	2330 / Var	144,086	150,974	150,974	68,010	45%	150,974
Building Administration	2410 / Var	62,844	77,647	77,647	28,429	37%	77,647
Fiscal Services	2510 / 000	86,007	104,122	104,122	22,072	21%	104,122
Systems Management	2580 / Var	242,398	208,501	208,501	72,051	35%	208,501
<b>Subtotal</b>		<b>689,177</b>	<b>674,533</b>	<b>674,533</b>	<b>255,366</b>	<b>38%</b>	<b>674,533</b>
<b>OPERATIONS &amp; TRANSPORTATION</b>							
Operations & Maintenance	2600 / 000	467,613	476,812	476,812	158,044	33%	476,812
Transportation	2700 / Var	520,347	541,208	541,208	200,904	37%	541,208
<b>Subtotal</b>		<b>987,960</b>	<b>1,018,020</b>	<b>1,018,020</b>	<b>358,948</b>	<b>35%</b>	<b>1,018,020</b>
<b>SALARIES/WAGES &amp; EMPLOYEE BENEFITS</b>							
Salaries & Wages	Var / Var	9,175,914	9,502,216	9,502,216	2,892,478	30%	9,502,216
Personnel Benefits	2570 / Var	2,320,598	2,458,585	2,458,585	808,670	33%	2,458,585
<b>Subtotal</b>		<b>11,496,513</b>	<b>11,960,801</b>	<b>11,960,801</b>	<b>3,701,148</b>	<b>31%</b>	<b>11,960,801</b>
<b>SUMMARY OF ALL PROGRAMS</b>							
<b>REGULAR INSTRUCTION</b>		287,965	219,124	219,124	110,310	50%	219,124
<b>STUDENT SUPPORT SERVICES</b>		364,364	443,520	443,520	123,233	28%	443,520
<b>ADMIN/SUPPORT/CENTRAL SERVICES</b>		689,177	674,533	674,533	255,366	38%	674,533
<b>OPERATIONS/TRANSPORTATION</b>		987,960	1,018,020	1,018,020	358,948	35%	1,018,020
<b>SALARIES/EMPLOYEE BENEFITS</b>		11,496,513	11,960,801	11,960,801	3,701,148	31%	11,960,801
<b>TOTAL EDUCATION BUDGET</b>		<b>13,825,978</b>	<b>14,315,998</b>	<b>14,315,998</b>	<b>4,549,005</b>	<b>32%</b>	<b>14,315,998</b>

**TICKMARK NOTES:**

Var=There are various/multiple programs associated with the function.











FY2020	BOE Budget Transfers	November 2019
<b>Amount</b>	<b>From Line Item</b>	<b>To Line Item</b>
\$ 50.00	Periodicals	Instructional Supplies
	to	



Town of Bolton - FY2020 Revenue Statement - November 30, 2019

	Adopted Budget	Revised Forecast	Actual to Date	Balance Due To Adopted Budget	Balance Due To Revised Forecast	% COLLECTION TO REVISED FORECAST
<b>General Fund Revenue</b>						
<b>Property Taxes</b>						
Current Property Tax	\$15,334,783.00	\$15,334,783.00	\$15,461,414.70	\$126,631.70	\$126,631.70	100.83%
Motor Vehicle Tax	\$1,560,818.00	\$1,560,818.00	\$1,472,810.91	(\$88,007.09)	(\$88,007.09)	94.36%
Supplemental MV Levy	\$175,000.00	\$175,000.00	\$0.00	(\$175,000.00)	(\$175,000.00)	0.00%
Prior Year's Taxes	\$75,000.00	\$75,000.00	\$38,630.94	(\$36,369.06)	(\$36,369.06)	51.51%
Interest & Fees	\$50,000.00	\$50,000.00	\$61,002.52	\$11,002.52	\$11,002.52	122.01%
<b>Total Taxes</b>	<b>\$17,195,601.00</b>	<b>\$17,195,601.00</b>	<b>\$17,033,859.07</b>	<b>(\$161,741.93)</b>	<b>(\$161,741.93)</b>	<b>99.06%</b>
<b>State of Connecticut Education Grants</b>						
ECS	\$2,689,293.00	\$2,689,293.00	\$686,764.00	(\$2,002,529.00)	(\$2,002,529.00)	25.54%
Adult Education	\$3,678.00	\$3,678.00	\$2,550.00	(\$1,128.00)	(\$1,128.00)	69.33%
<b>Total State of CT Ed</b>	<b>\$2,692,971.00</b>	<b>\$2,692,971.00</b>	<b>\$689,314.00</b>	<b>(\$2,003,657.00)</b>	<b>(\$2,003,657.00)</b>	<b>25.60%</b>
<b>Other Grants</b>						
Pilot: State Property	\$24,288.00	\$24,288.00	\$24,288.00	\$0.00	\$0.00	100.00%
Elderly Tax Relief	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-100.00%
Disabled	\$691.00	\$691.00	\$0.00	(\$691.00)	(\$691.00)	0.00%
Veterans Grant	\$6,470.00	\$6,470.00	\$0.00	(\$6,470.00)	(\$6,470.00)	0.00%
Pequot	\$3,244.00	\$3,244.00	\$0.00	(\$3,244.00)	(\$3,244.00)	0.00%
Misc. State Grants	\$5,000.00	\$5,000.00	\$0.00	(\$5,000.00)	(\$5,000.00)	0.00%
DOT Transportation Grant	\$11,494.00	\$11,494.00	\$0.00	(\$11,494.00)	(\$11,494.00)	0.00%
Municipal Projects	\$24,859.00	\$24,859.00	\$0.00	(\$24,859.00)	(\$24,859.00)	0.00%
Municipal Stabilization	\$11,053.00	\$11,053.00	\$11,053.00	\$0.00	\$0.00	100.00%
Law Enforcement	\$2,000.00	\$2,000.00	\$0.00	(\$2,000.00)	(\$2,000.00)	0.00%
<b>Total Other Grants</b>	<b>\$89,099.00</b>	<b>\$89,099.00</b>	<b>\$35,341.00</b>	<b>(\$53,758.00)</b>	<b>(\$53,758.00)</b>	<b>39.66%</b>
<b>Other Town Revenue</b>						
Tuition	\$268,725.00	\$268,725.00	\$76,024.99	(\$192,700.01)	(\$192,700.01)	28.29%
Town Clerk	\$80,000.00	\$80,000.00	\$49,013.95	(\$30,986.05)	(\$30,986.05)	61.27%
Selectmen Fees	\$12,745.00	\$12,745.00	\$4,456.26	(\$8,288.74)	(\$8,288.74)	34.96%
Building Official Fees	\$60,000.00	\$60,000.00	\$43,875.60	(\$16,124.40)	(\$16,124.40)	73.13%
Library	\$2,000.00	\$2,000.00	\$1,069.00	(\$931.00)	(\$931.00)	53.45%
NCAAA	\$5,000.00	\$5,000.00	\$2,065.00	(\$2,935.00)	(\$2,935.00)	41.30%
Building Official Service	\$36,864.00	\$36,864.00	\$9,484.00	(\$27,380.00)	(\$27,380.00)	25.73%
Misc. Revenue	\$38,136.00	\$38,136.00	\$22,902.47	(\$15,233.53)	(\$15,233.53)	60.05%
Telephone	\$6,500.00	\$6,500.00	\$0.00	(\$6,500.00)	(\$6,500.00)	0.00%
Interest	\$125,000.00	\$125,000.00	\$109,485.58	(\$15,514.42)	(\$15,514.42)	87.59%
Rental	\$51,157.00	\$51,157.00	\$24,656.45	(\$26,500.55)	(\$26,500.55)	48.20%
Shared Services-Coventry	\$30,000.00	\$30,000.00	\$0.00	(\$30,000.00)	(\$30,000.00)	0.00%
Senior Donations	\$2,000.00	\$2,000.00	\$1,530.00	(\$470.00)	(\$470.00)	76.50%
<b>Total Other Town Revenue</b>	<b>\$718,127.00</b>	<b>\$718,127.00</b>	<b>\$344,563.30</b>	<b>(\$373,563.70)</b>	<b>(\$373,563.70)</b>	<b>47.98%</b>



	Adopted Budget	Revised Forecast	Actual to Date	Balance Due To Adopted Budget	Balance Due To Revised Forecast	% COLLECTION TO REVISED FORECAST
<b>TOTAL GENERAL FUND REVENUE</b>	<b>\$20,695,798.00</b>	<b>\$20,695,798.00</b>	<b>\$18,103,077.37</b>	<b>(\$2,592,720.63)</b>	<b>(\$2,592,720.63)</b>	<b>87.47%</b>
<b>BOARD OF EDUCATION GRANTS</b>						
Excess Cost Grant	\$25,000.00	\$25,000.00	\$0.00	(\$25,000.00)	(\$25,000.00)	0.00%
Federal Grants	\$188,000.00	\$188,000.00	\$61,953.34	(\$126,046.66)	(\$126,046.66)	32.95%
SHEFF	\$50,000.00	\$50,000.00	\$16,065.00	(\$33,935.00)	(\$33,935.00)	32.13%
CHOICE Grant	\$464,000.00	\$464,000.00	\$0.00	(\$464,000.00)	(\$464,000.00)	0.00%
ERASE	\$2,875.00	\$2,875.00	\$0.00	(\$2,875.00)	(\$2,875.00)	0.00%
Total Board of Education Grants	\$729,875.00	\$729,875.00	\$78,018.34	(\$651,856.66)	(\$651,856.66)	10.69%
<b>ADDITIONAL TOWN GRANTS</b>						
Town Aid Roads	\$ 200,235.00	\$ 200,235.00	\$0.00	(\$200,235.00)	(\$200,235.00)	0.00%
Total Additional Town Grants	\$200,235.00	\$200,235.00	\$0.00	(\$200,235.00)	(\$200,235.00)	0.00%
<b>TOTAL BOARD OF EDUCATION AND OTHER TOWN GRANTS</b>	<b>\$930,110.00</b>	<b>\$930,110.00</b>	<b>\$78,018.34</b>	<b>(\$852,091.66)</b>	<b>(\$852,091.66)</b>	<b>8.39%</b>

	Adopted Budget	Revised Forecast	Actual to Date	Balance Due To Adopted Budget	Balance Due To Revised Forecast	% COLLECTION TO REVISED FORECAST
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TAX COLLECTOR  
11.30.19

	ADOPTED	COLLECTIONS YTD	REFUNDS	RETURNED ON-LINE PYMT	RETURNED CHECKS	Transfers	NET COLLECTION 11.30.19	PERCENTAGE COLLECTED FY 20 BUDGET
CURRENT YR. LEVY	\$ 15,334,783.00	\$ 15,479,500.97	\$ -	\$ (3,430.83)	\$ (540.40)	\$ (14,125.80)	\$ 15,461,414.70	100.83%
MOTOR VEHICLE	\$ 1,560,818.00	\$ 1,483,033.28	\$ -	\$ (9,340.20)	\$ -	\$ (326.64)	\$ 1,472,810.91	94.36%
SUPP. MV LEVY	\$ 175,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
SUB TOTAL	\$ 17,070,601.00	\$ 16,962,534.25	\$ -	\$ (12,771.03)	\$ (540.40)	\$ (14,452.44)	\$ 16,934,225.61	99.20%
PRIOR YEARS	\$ 75,000.00	\$ 172,734.75	\$ (133,174.07)	\$ (1,357.06)	\$ -	\$ 427.32	\$ 38,630.94	51.51%
INTEREST & FEES	\$ 50,000.00	\$ 60,912.17	\$ -	\$ -	\$ (27.10)	\$ 117.45	\$ 61,002.52	122.01%
TOTAL	\$ 17,195,601.00	\$ 17,196,181.17	\$ (133,174.07)	\$ (14,128.09)	\$ (540.40)	\$ (14,479.54)	\$ 17,033,859.07	99.06%

\* Includes \$ 78.64 Suspense

\*\* Includes \$ 86.11 Suspense Interest  
Equalling \$164.75

PREVIOUS YEAR CURRENT YR LEVY COLLECTED

7.31.2019	8.31.2019	9.30.2019	10.31.2019	11.30.2019	12.31.2019
92.22%	99.97%	100.53%	100.68%	100.83%	
1.31.2020	2.29.2020	3.31.2020	4.30.2020	5.31.2020	6.30.2020
7.31.2018	8.30.2018	9.30.2018	10.31.2018	11.30.2018	12.31.2018
86.52%	99.09%	99.38%	99.64%	99.89%	100.26%
1.31.2019	2.28.2019	3.31.2019	4.30.2019	5.31.2019	6.30.2019
100.46%	99.86%	99.95%	99.99%	100.21%	100.28%