

BUDGET FOR THE YEAR ENDING

JUNE 30, 2003

STATEMENT 1 - SUMMARY BUDGET STATEMENT

STATEMENT A - REVENUES

STATEMENT B - EXPENDITURES

RECEIVED AND FILED ON JUN 18 2002

TOWN CLERK OF BOLTON

Approved and adopted by the Board of Finance at a special meeting on June 17, 2002.

James G. Roscoe, Chairman

Total - Capital Improvement\$	403,349.00
Total - Debt Service\$	1,417,943.00
Total - Town Proper\$	3,094,165.00
Total - Board of Education\$	9,128,608.00
TOTAL EXPENDITURES\$	14,044,065.00

5/7/02 -- Annual Town Meeting 6/20/02 -- Fourth Budget Referendum

STATEMENT 1

	ACTUAL 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	BY BOARD OF FINANCE. 2002-2003
MEANS OF FINANCING	2000 2001	2001 2002	<u> 2001 2002</u>	2002 2005
Cash Surplus Available for Appropriation at Beginning				
of Year Less: Reserve Fund for Future	\$791,456	\$585,805	\$515,979	\$592,822
Projects	61,065	50,000	50,000	287,000
Cash Available	\$730,391	\$535,805	\$465,979	\$305,822
REVENUES (STATEMENT A)				
General Property Tax	\$8,264,175	\$8,689,045	\$8,801,000	\$9,250,488
All Other Revenues	3,854,415	3,877,179	4,430,610	4,237,755
TOTALS	\$12,118,590	\$12,566,224	\$13,231,610	\$13,488,243
NON-REVENUE RECEIPTS				
Auditor's Adjustments and				
Unbudgeted Transfers	(\$28,252)	\$250,000	\$250,000	\$250,000
TOTAL REVENUES AND				
NON-REVENUE RECEIPTS	\$12,090,338	\$12,816,224	\$13,481,610	\$13,738,243
TOTAL MEANS OF FINANCING	\$12,820,729	\$13,352,029	\$13,947,589	\$14,044,065
EXPENDITURES (STATEMENT B)				
Capital Improvements	\$401,894	\$342,500	\$361,853	\$403,349
Debt Service	1,137,402	1,352,776	1,352,776	1,417,943
Town Proper	2,657,409	2,857,649	2,841,138	3,094,165
Board of Education	<u>8,108,045</u>	<u>8,799,000</u>	<u>8,799,000</u>	<u>9,128,608</u>
TOTAL EXPENDITURES	\$12,304,750	\$13,351,925	\$13,354,767	\$14,044,065
CASH SURPLUS AVAILABLE FOR APPROPRIATION - END OF				
FISCAL YEAR	\$515,979	\$104	\$592,822	\$0

STATEMENT 1

	ACTUAL 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	ESTIMATED BY BOARD OF FINANCE. 2002-2003
Grand List (October 1)	\$290,236,517	\$263,840,665	\$263,840,665	\$268,851,030
Add-Motor Vehicle Supplement List Adjusted	\$2,500,000	\$4,200,000	\$4,200,000	\$4,200,000
Estimated Grand List Before Elderly	\$292,736,517	\$268,040,665	\$268,040,665	\$273,051,030
Less-Elderly Grand List (State) Assessment Estimated	\$2,525,000	\$2,000,000	\$2,000,000	\$2,000,000
Adjustable Taxable Grand List	\$290,211,517	\$266,040,665	\$266,040,665	\$271,051,030
Mill Rate	27.595	33.097	33.097	34.599
Gross Tax Collection (Grand Levy)	\$8,008,411	\$8,805,041	\$8,805,041	\$9,378,049
Percent Collected during Current Year	99%	98%	98%	98%
Current Year Collection	\$7,848,243	\$8,628,941	\$8,628,941	\$9,190,488
Local Option - Elderly and Disabled Tax Credit	\$51,000	\$45,000	\$45,000	\$45,000
Net Property Collected Tax during Year Levied	\$8,189,348	\$8,583,941	\$8,583,941	\$9,145,488
Uncollected at End of Fiscal Year for Which Levied	\$97,336	\$176,101	\$176,101	\$187,561

STATEMENT A

ESTIMATED

REVISED

	ACTUAL	APPROVED BUDGET	APPROVED BUDGET	BY BOARD OF FINANCE.
	2000-2001	2001-2002	2001-2002	2002-2003
REVENUES				
TAXES & FEES				
General Property Tax:				
Current Year's Levy	\$7,855,341	\$8,445,038	\$8,518,000	\$9,000,173
Supplemental M.V. Levy	129,481	139,007	129,000	<u>145,315</u>
Adjusted Current Yr's Levy	\$7,984,822	\$8,584,045	\$8,647,000	\$9,145,488
Prior Year's	160,860	65,000	86,000	65,000
Subtotal	\$8,145,682	\$8,649,045	\$8,733,000	\$9,210,488
Interest & Fees	118,493	<u>40,000</u>	<u>68,000</u>	40,000
TOTALS	\$8,264,175	\$8,689,045	\$8,801,000	\$9,250,488
LICENSES, PERMITS & FEES				
Town Clerk's Fees	\$50,688	\$45,000	\$70,000	\$55,000
Selectmen's Fees	3,196	3,000	3,300	3,000
Building Official Fees	73,733	80,000	50,000	70,000
Library Fees & Fines	3,669	3,500	4,500	3,500
Constables Fees & Fines	<u>544</u>	<u>300</u>	<u>25</u>	<u>25</u>
TOTALS	\$131,830	\$131,800	\$127,825	\$131,525

STATEMENT A

	ACTUAL 2000-2001	APPOVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	ESTIMATED BY BOARD OF FINANCE. 2002-2003
STATE & FEDERAL EDUCATIONAL GRANTS				
E.C.S.	\$2,045,067	\$2,210,530	\$2,195,059	\$2,310,548
Excess Special Education	0	0	0	0
Transportation (including				
Vocational & Technical)	109,410	112,683	112,228	112,228
Excess Special Education Transfer	10,571	0	0	
Continuing Education	2,265	2,434	2,333	2,350
BESB	19,872	13,217	17,217	17,217
State Building Grants:				
Library Media Center	21,142	19,919	19,919	18,696
1992 School Building Project Bond	225,676	218,509	274,321	264,595
1993 Sch. Bldg. Proj./Firetruck Bond	218,888	212,912	270,790	262,720
K-3 Roof	. 0	20,155	20,155	132,868
Implement Water Study (BOE/BOS)	0	0	0	60,000
Modular Classroom Grant	<u>0</u>	<u>0</u>	<u>35,000</u>	<u>0</u>
TOTALS	\$2,652,891	\$2,810,359	\$2,947,022	\$3,181,222
OTHER EDUCATIONAL REVENUES				
Other Tuition Receipts	\$79,641	\$48,396	\$81,786	\$43,594
Miscellaneous (inc. Telephone)	<u>176</u>	<u>100</u>	<u>179</u>	<u>100</u>
TOTALS	\$79,817	\$48,496	\$81,965	\$43,694

STATEMENT A

			REVISED	ESTIMATED
		APPOVED	APPROVED	BY BOARD
	ACTUAL	BUDGET	BUDGET	OF FINANCE.
	2000-2001	2001-2002	2001-2002	2002-2003
STATE & FEDERAL GRANTS				
EXCLUDING EDUCATION				
Town Aid Roads	\$111,484	\$111,484	\$111,710	\$111,710
Elderly Tax Relief	45,579	55,370	55,370	55,370
Pilot: Property Tax Loss	52,086	36,217	37,169	36,187
Library	2,546	2,257	2,557	2,557
Veteran's Grant	26,326	26,326	27,554	27,554
Boating	2,127	2,127	2,127	2,127
Disabled	658	560	562	562
Miscellaneous State Grants	424	3,000	469	2,127
Telephone Access Line Tax	44,291	44,291	104,837	104,837
LoCip	124,000	0	0	0
Senior Van Operator	1,808	1,917	1,917	1,917
Senior Chore Assistant	13,973	16,000	16,000	16,000
Pilot: Machinery & Equipment	23,131	23,130	23,130	23,130
Pequot: State Property	65,953	46,070	46,070	58,154
Surplus Revenue Sharing	57,524	0	57,524	0
Anticipated State Grants	<u>0</u>	100,000	<u>0</u>	<u>0</u>
TOTALS	\$571,910	\$468,749	\$486,996	\$442,232

STATEMENT A

	ACTUAL 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	ESTIMATED BY BOARD OF FINANCE. 2002-2003
OTHER REVENUES				
Interest on Investments	\$288,439	\$220,000	\$130,000	\$130,000
Misc. & Insurance Refunds	31,529	110,000	96,416	100,000
Stock Sale	0	0	337,000	0
Short Term Note Proceeds	0	0	0	129,196
Unexpended Appropriations				
Board of Education	0	0	0	0
Town Proper	0	0	135,000	0
Park Fees	11,346	0	0	0
Probate Court	1,584	1,700	1,700	1,700
Senior Citizen donation	1,081	1,200	1,200	1,200
Rent	<u>83,988</u>	84,875	<u>85,486</u>	<u>76,986</u>
TOTALS	\$417,967	\$417,775	\$786,802	\$439,082
TOTAL REVENUES EXCLUDING				
TAXES, INTEREST & FEES	\$3,854,415	\$3,877,179	\$4,430,610	\$4,237,755
GRAND TOTAL EXCLUDING CURRENT TAX LEVY				
COLLECTION	\$4,133,768	\$3,982,179	\$4,584,610	\$4,342,755
GRAND TOTAL	\$12,118,590	\$12,566,224	\$13,231,610	\$13,488,243

INDEX

(for Expenditures only)

Page	<u> Budget</u>	Page	<u>Budget</u>
4	Assessment Appeals, Board of	11	Library
3	Assessor	8	Open Space
2	Auditing Services	13	Outstanding Notes
8	Building & Land Use	10	Park Services
7	Canine Services	8	Planning & Zoning Commission
13	Capital Improvements - Current	6	Police Protection
12	Capital Reserve Fund	11	Probate Court
11	Cemeteries	1	Professional & Technical Services
10	Conservation Commission	4	Public Building Commission
3	Contingency Fund	6	Public Health Program
2	Data Processing	10	Recreation Services
9	Economic Development Commission	13	Redemption of Bonds - LTD
15	Education, Board of	6	Refuse Service
16	Education, Board of	1	Selectmen, Board of
3	Elections	5	Senior Citizens
4	Employees Fringe Benefits	5	Social Security, Town's Share
13	Expenses - Loans/Notes/Bonds	9	Street Lighting
2	Finance, Board of	2	Tax Collector
7	Fire Commission	2	Tax Refunds
7	Fire Marshal	13	Temporary Loans
17	Five Year Capital Improvement Plan	9	Town Aid Road Fund
18	Five Year Capital Improvement Plan	1	Town Buildings Operations
19	Five Year Capital Improvement Plan	3	Town Clerk
9	Highway Department	2	Treasurer
8	Inland Wetland Commission	4	Unemployment Compensation
11	Insurance	5	Welfare
14	InterestLong Term Debt	8	Zoning Board of Appeals
14	InterestShort Term Notes		
13	InterestTemporary Loans		

BUDGET FOR FISCAL YEAR ENDING ORDINARY EXPENDITURES GENERAL GOVERNMENT EXECUTIVE SERVICE SELECTMENT	JUNE 30, 2003 LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	STATEMENT B APPROPRIATIONS FOR 2002-2003
1 - BOARD OF SELECTMEN				
Regular Payroll	\$83,707	\$87,819	\$87,819	\$90,456
Other Payroll	31,681	36,165	36,165	39,042
Prof. Business/Training Expenses	10,179	10,450	10,450	11,030
Repairs & Maintenance	500	500	500	400
Office Operation Expenses	11,500	11,500	11,500	11,700
Mileage Reimbursement	2,000	2,000	2,000	1,400
Total	\$139,567	\$148,434	\$148,434	\$154,028
2 - PROFESSIONAL & TECHNICAL SERVICE	S			
Technical Services	\$18,844	\$20,000	\$20,000	\$24,500
Legal Services	28,000	36,000	36,000	35,500
Expenses	8,601	10,000	10,000	10,000
Total	\$55,445	\$66,000	\$66,000	\$70,000
3 - TOWN BUILDINGS OPERATIONS				
Regular Payroll	\$0	\$124,652	\$124,652	\$124,070
Other Payroll	0	25,665	25,665	17,332
Office Operation Expenses	250	0	0	0
Medical Expenses & Training	0	630	630	630
Prof. Business/Training Expenses	0	1,000	1,000	1,200
Other Contracts	10,113	25,508	25,508	27,905
Repairs & Maintenance	583	6,925	6,925	7,025
Heating Fuels	31,604	29,000	29,000	29,550
Postage	10,049	10,251	10,251	11,130
Maintenance & Supplies	4,617	33,296	33,296	34,175
Electricity	30,281	34,980	34,980	35,350
Telephone (Town)	14,129	16,915	16,915	18,540
Equipment	1,646	5,000	5,000	5,000
Uniforms & Supplies	0	2,100	2,100	2,625
Total	\$103,272	\$315,922	\$315,922	\$314,532
EXECUTIVE TOTALS	\$298,284	\$530,356	\$530,356 	\$538,560

ORDINARY EXPENDITURES	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	APPROPRIATIONS FOR 2002-2003
FINANCE				
4 - BOARD OF FINANCE	_			
Other Payroll	\$3,682	\$5,000	\$5,000	\$5,000
Office Operation Expenses	1,276	1,300	1,300	1,300
Total	\$4,958	\$6,300	\$6,300	\$6,300
5 - AUDITING SERVICES	-			
Purchased Prof. & Tech. Services	\$9,200	\$9,400	\$9,400	\$11,500
Total	\$9,200	\$9,400	\$9,400	\$11,500
6 - TREASURER	_			
Regular Payroll	\$95,873	\$96,201	\$96,201	\$99,947
Other Payroll	7,336	8,031	8,031	8,319
Prof. Business/Training Expenses	5,000	5,000	5,000	2,215
Other Contracts	1,250	2,000	2,000	7,500
Total	\$109,459	\$111,232	\$111,232	\$117,981
7 - TAX COLLECTOR	- -			
Regular Payroll	\$37,868	\$39,004	\$39,004	\$40,174
Other Payroll	2,521	3,060	3,060	3,150
Prof. Business/Training Expenses	537	580	580	580
Office Operation Expenses	300	800	800	2,500
Total	\$41,226	\$43,444	\$43,444	\$46,404
8 - DATA PROCESSING	-			
Other Contracts	\$34,630	\$16,030	\$16,030	\$15,980
Repairs & Maintenance	1,404	1,600	1,600	16,000
Office Operation Expenses	2,000	2,100	2,100	1,000
Total	\$38,034	\$19,730	\$19,730	\$32,980
9 - TAX REFUNDS				
Tax Refunds	\$7,689	\$0	\$0	\$0

ORDINARY EXPENDITURES	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	APPROPRIATIONS FOR 2002-2003
GENERAL GOVERNMENT				
10 - ASSESSOR				
Regular Payrool	\$25,687	\$26,390	\$26,390	\$27,173
Other Payroll	15,042	16,054	16,054	16,504
Prof. Business/Training Expenses	1,035	1,378	1,378	1,450
Other Contracts	400	500	500	500
Office Operation Expenses	682	900	900	1,400
Total	\$42,846	\$45,222	\$45,222	\$47,027
11 - CONTINGENCY FUND	\$0	\$95,000	\$68,647	\$45,000
FINANCE TOTALS	\$253,412	\$330,328	\$303,975	\$307,192
TOWN CLERK & ELECTIONS ===================================				
Regular Payroll	\$55,833	\$57,901	\$57,901	\$59,632
Other Payroll	2,583	2,600	2,600	2,600
Prof. Business/Training Expenses	488	400	400	600
Other Contracts	5,613	6,500	6,500	6,500
Office Operation Supplies	2,034	2,450	2,450	2,250
Total	\$66,551	\$69,851	\$69,851	\$71,582
15 - ELECTIONS				
Othe Payroll	\$11,824	\$10,055	\$10,055	\$13,985
Prof. Business/Training Expenses	730	800	800	800
Repairs & Maintenances	525	500	500	888
Office Operation Expenses	4,877	5,000	5,000	5,050
Total	\$17,956	\$16,355	\$16,355	\$20,723
TOWN CLERK & ELECTION TOTALS	\$84,507	\$86,206	\$86,206	\$92,305

ORDINARY EXPENDITURES	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2002-2003	REVISED APPROVED BUDGET 2002-2003	APPROPRIATIONS FOR 2002-2003
GENERAL GOVERNMENT				
=======================================				
AMINISTRATIVE BOARDS & COMMISSIONS	====			
16 - BOARD OF ASSESSMENT APPEALS				
Other Payroll	\$900	\$0	\$0	\$0
Total	\$900	\$0	\$0	\$0
17 - PUBLIC BUILDING COMMISSION				
Other Payroll	\$900	\$1,750	\$1,750	\$1,750
Office Operation Expenses	215	250		
Total	\$1,115	\$2,000	\$2,000	\$2,000
ADMINISTRATIVE BOARDS &				,
COMMISSIONS TOTALS	\$2,015	\$2,000	\$2,000	\$2,000
EMPLOYEES FRINGE BENEFITS				
18 - EMPLOYEES' FRINGE BENEFITS				
Fire Fighter Retention Program	\$14,005	\$14,500	\$14,500	\$14,500
Life Insurance (Town)	2,722	3,300	3,300	3,000
Health/Dental/Major Medical (Town)	134,635	189,390	189,390	227,844
Pension (Town)	39,083	44,350	44,350	48,729
Total	\$190,445	\$251,540	\$251,540	\$294,073
19 - UNEMPLOYMENT COMPENSATION				
Misc. Department Activities	\$3,835	\$4,000	\$4,000	\$4,000

BUDGET FOR FISCAL YEAR ENDING	JUNE 30, 2003		=	STATEMENT B
ORDINARY EXPENDITURES	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	PROPOSED BY BOARD FINANCE 2002-2003
GENERAL GOVERNMENT				
20 - SOCIAL SECURITY				
Social Security (Town)	\$80,897	\$85,660	\$85,660	\$88,165
EMPLOYESS FRINGE BENEFIT TOTALS	\$275,177	\$341,200	\$341,200	\$386,238
GENERAL GOVERNMENT TOTALS	\$913,395 =====	\$1,290,090 =====	\$1,263,737 	\$1,326,295 ======
HUMAN RESOURCES		,		
21 - WELFARE				
Vender Payments /MACC	\$8,000	\$8,000	\$8,000	\$8,000
Total	\$8,000	\$8,000	\$8,000	\$8,000
22 - SENIOR CITIZENS				
Regaular Payroll	\$34,561	\$35,598	\$35,598	\$36,666
Other Payroll	41,970	45,572	45,572	47,632
Purchased Prof. & Tech. Services	1,925	1,925	1,925	925
Prof. Business/Training Expenses	1,950	2,200	2,200	2,500
Repairs & Maintenance	2,617	2,500	2,500	2,875
Telephone (Town)	1,125	1,000	1,000	500
Office Operation Expenses	3,300	3,300	3,300	2,100
Misc. Department Activities	1,000	1,200	1,200	1,000
Total	\$88,448	\$93,295	\$93,295	\$94,198
HUMAN RESOURCES TOTALS	\$96,448 	\$101,295 	\$101,295 ================================	\$102,198

BODGET FOR TISCAL TEAR ENDING	JONE 30, 2003			OTATEMENT
ORDINARY EXPENDITURES	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	APPROPRIATIONS FOR 2002-2003
GENERAL GOVERNMENT				
SANITATION & HEALTH				
=======================================				
24 - PUBLIC HEALTH PROGRAM				
Other Payroll	\$360	\$860	\$860	\$860
Other Contracts	20,960	21,241	21,241	22,641
Misc. Department Activities	300 _	300	300	400
Total	\$21,620	\$22,401	\$22,401	\$23,901
25 - REFUSE SERVICE				
Other Payroll	\$1,322	\$1,600	\$1,600	\$1,600
Purchased Prof. & Tech. services	913	1,000	1,000	0
Cont. & Agreements (Recycling)	4,102	4,770	4,770	5,460
Cont. & Agreements (Tipping Fees)	136,854	122,132	122,132	127,450
Cont. & Agreements (Refuse Pick-up)	111,484	112,350	112,350	176,720
Cont. & Agreements (Hazard. Waste)	2,746	2,800	2,800	4,000
Total	\$257,421	\$244,652	\$244,652	\$315,230
SANITATION AND HEALTH TOTALS	\$279,041 ====================================	\$267,053 ====================================	\$267,053	\$339,131 =====
PUBLIC SAFETY				
26 - POLICE PROTECTION				
Other Payroll	\$9,708	\$8,500	\$8,500	\$0
Prof. Business/Trianing Expenses	1,842	1,900	1,900	0
Other Contracts	117,859	129,000	129,000	129,500
Repairs & Maintenance	3,015	6,290	6,290	1,000
Uniform & Supplies	2,900	2,700	2,700	0
Total	\$135,324	\$148,390	\$148,390	\$130,500

ORDINARY EXPENDITURES ===================================	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	APPROPRIATIONS FOR 2002-2003
27 - FIRE COMMISSIONER				
Other Payroll	\$600	\$2,220	\$2,220	\$2,220
Medical Expenses & Training	3,059	4,000	4,000	4,500
Prof. Business/Training Expnses	3,201	5,000	5,000	5,000
Other Contracts	9,080	10,500	10,500	11,400
Repairs & Maintenance	34,919	33,183	33,183	31,785
Heating Fuels	300	300	300	300
Office Operation Expenses	199	200	200 200	
Build. & Grds Maintenance	2,497	0	0	0
Equipment	10,680	5,500	5,500	6,250
Uniforms & Supplies	8,913	9,000	9,000	9,000
Miscellaneous Department Activities	5,729	5,150	5,150	6,050
Proficiency Fund	10,750	11,750	11,750	11,750
Total	\$89,927	\$86,803	\$86,803	\$88,555
28 - FIRE MARSHAL				
Other Payroll	\$6,786	\$6,906	\$6,906	\$5,995
Prof. Business/Training Expenses	797	2,010	2,010	1,500
Equipment	0	300 _	300	300
Total	\$7,583	\$9,216	\$9,216	\$7,795
29 - CANINE SERVICES				
Other Payroll	\$4,920	\$4,920	\$4,920	\$8,640
Prof. Business/Training Expenses	1,730	2,070	2,070	1,620
Total	\$6,650	\$6,990	\$6,990	\$10,260
PUBLIC SAFETY TOTALS	\$239,484	\$251,399	\$251,399	\$237,110
=======================================	=======================================	=======================================		========

			REVISED	
	LAST	APPROVED	APPROVED	APPROPRIATIONS
ORDINARY EXPENDITURES	FISCAL YEAR	BUDGET	BUDGET	FOR
=======================================	2000-2001	2001-2002	2001-2002	2002-2003
GENERAL GOVERNMENT				
PLANNING DEVELOPMENT & INSPECTION				
30 - BUILDING & LAND USE				
RegularPayroll	\$100,346	\$115,811	\$115,811	\$122,631
Other Payroll	250	350	350	350
Prof. Business/Training Expenses	1,582	1,600	1,600	1,600
Miscellaneous Department Activities	140	200	200	200
Total	\$102,318	\$117,961	\$117,961	\$124,781
31 - OPEN SPACE				
Other Payroll	\$480	\$720	\$720	\$720
Prof. Business/Training Expenses	127	100	100	100
Total	\$607	\$820	\$820	\$820
32 PLANNING & ZONING COMMISSION				
Other Payroll	\$480	\$1,300	\$1,300	\$1,300
Prof. Business/Training Expenses	872	1,000	1,000	1,000
Office Operation Expenses	371	600	600	600
Total	\$1,723	\$2,900	\$2,900	\$2,900
33 - INLAND WETLAND COMMISSION				
Other Payroll	\$850	\$910	\$830	\$910
Prof. Business/Training Expenses	300	350	250	350
Office Operation Expenses _	198	200	580	250
Total	\$1,348	\$1,460	\$1,660	\$1,510
34 - ZONING BOARD OF APPEALS				
Other Payroll	\$440	\$690	\$990	\$690
Prof. Business/Training Expenses	0	75	75	75
Office Operation Expenses	447	500	1,000	500
Total	\$887	\$1,265	\$2,065	\$1,265

			REVISED	
	LAST	APPROVED	APPROVED	APPROPRIATIONS
ORDINARY EXPENDITURES	FISCAL YEAR	BUDGET	BUDGET	FOR
=======================================	2000-2001	2001-2002	2001-2002	2002-2003
GENERAL GOVERNMENT		,		
46 - ECONOMIC DEVELOPMENT COMMISS	SION			
Other Payroll	\$300	\$850	\$850	\$850
Office Operation Expenses	192	300	300	500
Total	\$492	\$1,150	\$1,150	\$1,350
PLANNING, DEVELOPMENT &				
INSPECTION TOTALS	\$107,375	\$125,556	\$126,556	\$132,626
	=======================================		========	
PUBLIC WORKS				
==========				
36 - HIGHWAY DEPARTMENT				
Regular Payroll	\$193,982	\$200,104	\$200,104	\$206,108
Other Payroll	38,243	30,000	30,000	31,025
Other Contracts	650	650	650	650
Repairs & Maintenance	44,852	35,750	35,750	37,000
Build./Grounds Maint. & Supplies	1,970	0	0	0
Diesel Fuel & Gasoline	21,695	16,000	18,000	18,000
Road Repairs	103,302	100,000	98,000	143,000
Sand & Salt	42,048	30,750	30,750	35,000
Equipment	1,500	1,500	1,500	1,500
Uniforms & Supplies	2,466	3,200	3,200	3,400
Total	\$450,708	\$417,954	\$417,954	\$475,683
37 - STREET LIGHTING				
Traffic Lights	\$1099	\$1100	\$1100	\$1100
Street Lights	15,500	15,000	15,000	15,000
Total	\$16,599	\$16,100	\$16,100	\$16,100
38 - TOWN AID ROAD FUND	\$111,484	\$111,484	\$111,484	\$111,710
PUBLIC WORKS TOTALS	\$578,791	\$545,538	\$545,538	\$603,493

* *					
ORDINARY EXPENDITURES	LAST FISCAL YEAR 2000-2001	APPROVED BUDGET 2001-2002	REVISED APPROVED BUDGET 2001-2002	APPROPRIATIONS FOR 2002-2003	
GENERAL GOVERNMENT					
RECREATION					
39 - CONSERVATION COMMISSION					
Other Payroll	\$880	\$840	\$840	\$840	
Prof. Business/Training Expenses	1,207	550	3,392	550	
Office Operation Expenses	48	200	200	300	
Total	\$2,135	\$1,590	\$4,432	\$1,690	
40 - RECREATION SERVICES					
Recreation Services/Vender Payments	\$6,000	\$0	\$6,000	\$9,000	
41 - PARK SERVICES					
Regular Wages	\$114,025	\$0	\$0	\$0	
Other Payroll	30,258	0	0	0	
Contracts & Agreements	9,947	0	0	0	
Equipment Maintenance & Supplies	5,599	0	0	0	
Prof. Business/Training Expenses	840	0	0	0	
Build. & Grounds Maint. & Supplies	19,176	0	0	0	
New Equipment Purchases	3,500	0	0	0	
Uniforms & Supplies	2,176	0	0	0	
Medical Expenses & Training	178	0	0	0	
Total	\$185,699	\$0	\$0	\$0	
RECREATION TOTALS	\$193,834	\$1,590	\$10,432	\$10,690	
=======================================		=			

BUDGET	FOR	FISCAL	YEAR	ENDING	JUNE	30,	2003

STATEMENT B

ODDINA DV. EVDENDITI IDES	LAST	APPROVED	REVISED APPROVED	APPROPRIATIONS
ORDINARY EXPENDITURES	FISCAL YEAR 2000-2001	BUDGET 2001-2002	BUDGET 2001-2002	FOR 2002-2003
GENERAL GOVERNMENT				
MISCELLANEOUS				
======================================				
42 - PROBATE COURT				
Telephone (Town)	\$400	\$640	\$640	\$640
Office Operation Expenses	978	1,600	1,600	1,600
Vender's Payments	503	503	503	503
Total	\$1,881	\$2,743	\$2,743	\$2,743
43 - LIBRARY				
Regular Payroll	\$65,539	\$66,858	\$66,858	\$67,360
Other Wages	47,945	54,993	54,993	58,550
Prof. Business/Training Expenses	861	1,150	1,150	1,000
Other Contracts	4,380	20,377	20,377	23,377
Repairs & Maintenance	968	1,000	1,000	1,000
Liberary Materials	35,735	33,175	33,175	33,175
Office Operation Expenses	1,400	2,220	2,220	2,500
Build. & Grounds Maint. & Supplies	1,000	0	0	0
Equipment	1,600	3,855	3,855	1,600
Connecticut Grant Vender Payments Total	2,257 _ \$161,685	<u>2,357</u> _ \$185,985	2,357 \$185,985	<u>2,557</u> \$191,119
44 - CEMETERIES				
Interest on Bank Accounts	\$20	\$0	\$0	\$0
45 - INSURANCE				
Insurance (Self Insurance)	2,947	3,000	3,000	3,000
Insurance (Property & Liability)	61,818	61,000	61,000	83,860
Insurance (Firemen Accident)	1,693	1,900	1,900	1,900
Insurance (Workmen's Comp.)	18,997	20,500	20,500	60,000
Total	\$85,455	\$86,400	\$86,400	\$148,760
MISCELLANEOUS TOTALS	\$249,041	\$275,128	\$275,128	\$342,622

BUDGET FOR FISCAL YEAR ENDING	JUNE 30, 2003 LAST	APPROVED	REVISED APPROVED	STATEMENT B APPROPRIATIONS
ORDINARY EXPENDITURES	FISCAL YEAR	BUDGET	BUDGET	FOR
	2000-2001	2001-2002	2001-2002	2002-2003
GENERAL GOVERNMENT				
=======================================				
CAPITAL IMPROVEMENT FUNDS	==			
55 - CAPITAL RESERVE FUND				
Road Resurfacing	\$30000	\$0	\$0	\$50000
Land Record Re-Indexing BOS)	6,000	6,000	6,000	0
Music Equipment	5,000	5,000	5,000	0
Technology Plan (Town)	93,000	0	0	0
Storage Facility for Park Use	21,694	0	0	0
Less: 3 Unexpended CRF Accounts			0	0
Implement Water Study (BOE/BOS)	139,400	0	0	0
Town-Wide Technology Plan	z O	103,000	103,000	0
Facilities Study (BOS/BOE)	40,000	0	0	0
Infrared Camera- Fire Department	18,000	0	0	0
Libray Roof Replacement	20,000	0	0	0
Modular Classroom (BOE)	0	70,000	69,430	0
Dump Truck with Plow (BOE)	0	36,000	35,560	0
K-3 Roof Replacement (BOE)	0	40,000	40,000	262,064
Fire Department Improvements (BOS)	0	25,000	25,000	0
Senior Van (BOS)	0	15,000	15,000	0
BHS LMC Roof/Skylite Repair (BOE)	0	22,000	22,000	0
Trailor	0	8,000	8,000	0
Fuel Tank Replacement	0	7,000	7,000	0
Building & Grounds Dept. Truck	0	0	24,000	0
Less: 2 Previous Unexsp. Accts.	0	0	-3,637	0
Loader/Backhoe (BOS)	0	0	0	53,900
Finish Empty Room (BOE)	0	0	0	0
Technology Plan (BOE)	0	0	0	32,000
Security System for Center School	0	0	0	0

Total

\$337,000

\$356,353

\$397,964

\$373,094

BUDGET FOR FISCAL YEAR ENDING	JUNE 30, 2003		REVISED	STATEMENT B	
	LAST	APPROVED	APPROVED	APPROPRIATIONS	
ORDINARY EXPENDITURES	FISCAL YEAR	BUDGET	BUDGET	FOR	
	2000-2001	2001-2002	2001-2002	2002-2003	
OF MEDIAL COMEDINATION					
GENERAL GOVERNMENT					
56 - CAPITAL IMPROVEMENTS - CURRENT					
Office Equipment	\$15,000	\$0	\$0	\$5,385	
Amkus Tool-Fire Department	10,000	0	0	0	
Furnace Replacement at Library	3,800	0	0	0	
Town Hall Vault Cabinet	0	5,500	5,500	0	
Total	\$28,800	\$5,500	\$5,500	\$5,385	
CAPITAL ACCOUNT TOTALS	\$401,894	\$342,500	\$361,853	\$403,349	
=======================================					
DEBT SERVICE					
59 - LOANS/NOTES/BONDS EXPENSES					
Expenses	\$75,000	\$0	\$0	\$5,000	
60 - TEMPORARY LOANS					
Rrepayment of Temporary Loans					
in Anticipation of Taxes	\$0	\$250,000	\$250,000	\$250,000	
61 - OUTSTANDING SHORT TERM NOTES					
Short Term Notes	\$77,000	\$115,000	\$115,000	\$115,000	
62 - REDEMPTION OF BONDS - LTD					
Library Media Ctr./Firehouse (88 Bond)	\$75,000	\$75,000	\$75,000	\$75,000	
School Project (92 Bond)	265,000	265,000	265,000	265,000	
Sch. Proj./Firetruck (93 Bond)	265,000	265,000	265,000	265,000	
00 Bond (Rose Farm)	0	0	0	100,000	
Total	\$605,000	\$605,000	\$605,000	\$705,000	
65 - INTERESTTEMPORARY LOANS					
Interest Payments	\$0	\$10	\$10	\$10	

STATEMENT B	REV		NE 30, 2003	ENDING J	SCAL YEAR	FOR	UDGET		
PROVED APPROPRIATIONS		APPROVE	LAST						
UDGET FOR	BUD	BUDGET	FISCAL YEAR		ORDINARY EXPENDITURES				
01-2002 2002-2003	02 2001-	2001-200	2000-2001			====		=	
					MENT	OVER	NERAL	(
								=	
				NOTES	HORT TERM N	EST -	S - INTE	9	
\$29,316 \$20,835	9,316	\$29	\$37,797		Interest	n Not	hort Ter		
				ВТ	NG TERM DEE	ESTL	' - INTE	9	
			_				terest F		
\$10,500 \$5,250			\$15,750		(88 BOND)				
147,340 133,825			160,855		BOND)				
154,075 141,488			166,000		k (93 BOND)		ch. Proj. O Bond-		
<u>41,535</u> <u>41,535</u> \$353,450 \$322,098			\$342,605			Kose i To	O Bona-		
\$355, 1 50 \$322,030	3,730 4	φυσυ	\$3+2,003		u	10			
\$1,102,776 \$1,417,943	2,776 \$1	\$1,352	\$1,137,402		ALS	ICE TO	BT SER		
						====		=	
\$361,853 \$403,349	2,500 \$	\$342	\$401,894	TS	MPROVEMENT	APITAL	TAL - C	7	
\$1,102,776 \$1,417,943	2,776 \$1	\$1,352	\$1,137,402		VICE	BT SE	TAL - D	7	
\$2,841,138 \$3,094,165	7,649 \$2	\$2,857	\$2,657,409		OPER	OWN P	TAL - T	٦	
\$8,899,138 \$9,299,108	9,138 \$8,	\$8,899	\$8,108,045		JCATION	of E	TAL - B	Т	
13,204,905 \$14,214,565	2,063 \$13,	\$13,452	\$12,304,750		RES	ENDIT	TAL EX	T	
					INANCE	RD OF	SS - BO	ı	
					ARD OF			Ī	
\$100,138 \$170,500),138 \$	\$100,	\$0				DUCATION		
					INANCE	RD OF	SS - BOA	L	
							EDUCTIO		
\$0 \$0	\$0		\$0	**	ET	N BUD	F BOLT		
\$14,044,065	,925 \$13,	\$13,351,	\$12,304,750	S	EXPENDITURE	TOTAL	JUSTED	Д	
13,104,767 	,925 \$13,	\$13,351, 	\$12,304,750 	S 	EXPENDITURE	TOTAL	JUSTED	A =	

SCHEDULE B

BOARD OF EDUCATION		Expended &	Adjusted	Proposed
		Encumbered	Budget	Budget
ORDINARY EXPENDITURES		1999-2000	2000-2001	2001-2002
400000000000000000000000000000000000000	;.			***************************************
REGULAR LEARNING PROGRAMS				
Art	1001	\$139,216	\$127,338	\$124,612
Business Education	1002	57,271	60,667	62,200
Foreign Language	1003	286,691	310,294	361,683
Family & Consumer Science	1004	51,591	56,567	68,255
Technology Education	1005	92,499	123,336	126,095
Language Arts	1006	588,336	611,910	627,318
Mathematics	1007	590,518	615,014	630,686
Music	1008	137,580	155,680	196,501
Physical Education	1009	189,472	196,356	180,937
Reading	1010	396,333	424,080	435,816
Science	1011	585,360	620,751	657,249
Social Studies	1012	516,144	558,635	546,774
Vocational Education	1013	560	18,150	10,650
Totals		\$3,631,571	\$3,878,778	\$4,028,776
SPECIAL LEARNING PROGRAMS				
Exceptional Children	1200	\$856,545	\$986,401	\$1,028,942
Giftrd and Talented	1270	35,984	42,137	44,281
Tutorial & Homebound	1280	8,089	1,625	1,625
Continuing Education	1300	6,730	6,730	7,066
Summer School	1400	0	25,775	22,838
Guidance and Social Services	2120	205,340	223,339	282,033
Nursing and Medical Services	2130	83,745	88,055	91,907
Psychological Services	2140	37,186	46,830	47,840
Speech, Hearing and Language	2150	46,457	61,225	58,925
Program Improvement and Evaluation	2210	112,270	127,160	124,980
Media Servicex	2220	144,858	167,472	170,194
Computer Instruction	2225	118,853	109,464	130,833
Student Activities	3200	127,037	138,029	135,068
Totals		\$1,783,094	\$2,024,242	\$2,146,532

SCHEDULE B

			æ	
BOARD OF EDUCATION ORDINARY EXPENDITURES		Expended &	Adjusted	Proposed
		Encumbered 1997-1998	Budget 1998-1999	Budget 1999-2000
ORDINARY EXPENDITURES	_	1997-1990	1990-1999	1999-2000
	-	*		
ADMINISTRATIVE, PERSONNEL AND				
BOARD OF EDUCATION PROGRAMS				
Central Administration	2321	\$203,940	\$188,152	\$195,182
Building Administration	2410	434,638	458,610	485,007
Accounting & Budgeting	2510	94,532	80,669	89,201
Personnel Services	2529	921,997	1,073,661	1,240,730
Totals		\$1,655,107	\$1,801,092	\$2,010,120
SUPPORT PROGRAMS				
200000000000000000000000000000000000000				
Capital Outlay	2530	\$0	\$0	\$O
Insurance	2570	60,941	58,947	69,020
Operation	2600	472,204	514,751	512,697
Maintenance	2601	72,342	82,653	77,147
Transportation	2700	432,882	438,536	454,816
Totals		\$1,038,369	\$1,094,887	\$1,113,680
TOTAL ORDINARY -				
BOARD OF EDUCATION		\$8,108,141	\$8,798,999	\$9,299,108
LESS - BD. OF FIN. REDUCTIONS		\$O 	\$0 	\$170,500
ADJUSTED BD. OF ED. BUDGET		\$8,108,141	\$8,798,999	\$9,128,608

5 Year Capital Improvement Plan as submitted by Board of Selectmen

PROJECT	FY03	FY 04	FY 05	FY 06	FY 07
Road Resurfacing	100,000	110,000	115,000	120,000	125,000
Infield Groomer	9,500				***************************************
NRMC Paving	12,000				
Floor Tile -Herrick Park	6,000				
	20,000				
Riding Mower		275,000	275,000	275,000	275,000
Open Space Town Radio System	13,000				
ADA Improvements	12,000				
	12,000	6,250			1
Voting Machine	11,300				
Park Garage Lot	15,000				
Town Hall Ramp & ADA	13,000	43,000			
Town Hall Roof		12,000			<u> </u>
Town Hall Painting	5,000	12,000			
Senior Center Awning	3,000	10,000			
Map Copier	-	15,000			
Soccer Field - Herrick Park		5,000			·····
Town Garage Furnace	<u> </u>	8,000		······································	<u></u>
Fire Dept. Fuel Tank		22,000			
Town Hall Men's Room		5,000			······································
Indian Notch Park Trim	_	3,000	8,000		······································
Fire Dept. Furnace			5,000		
Town Garage Furnace			14,500		***************************************
Herrick Park Road Surface			7,000.00		
Town Hall Boiler			7,000.00	10,000.00	
Finance Copier				10,000.00	
Town Hall Copier			······	5,000	
Herrick Park Trim				6,000.00	**************************************
Herrick Park Windows				50,000	······································
Herrick Park Field Lights					······································
Town Hall Ceiling Tiles				7,000.00	
Herrick Park Parking Lot				40,000.00	***************************************
Town Hall Windows				25,000.00	1200000
Building Official Car					13,000.00
Senior Center Copier					7,000.00
Town Hall Copier					7,000
Building Grounds Truck					30,000.00
NRMC Furnace					50,000.00
Town Hall Brick					7,000.00
Indian Notch Road Surface					17,500.00
Old Firehouse Lot					3,40
Indian Notch Park Lot					73,000.0
Plow Truck		95,000.00	95,000.00		95,000.0

5 Year Capital Improvement Plan as submitted by Board of Selectmen (continued)

PROJECT	FY03	FY 04	FY 05	FY 06	FY 07
3/4 Ton Pickup - Bldg. Grounds			30,000.00		
Front End Loader					125,000.00
Loader/Backhoe	85,000.00				
Roller			20,000.00		
Utility Vehicle - Highway		20,000.00			
Roadside Mower		85,000.00			
Dump Truck Body		15,000.00			
Bulldozer				100,000.00	
Herrick Park Outdoor Pavilion			49,000.00		
Copier - Library	5,385.00				
Air Conditioning - Fire Dept.		20,000.00			
Bay Exhaust System Fire Dept.		100,000.00			
Dry Hydrants	5,000.00	10,000.00			
Copier - Fire Dept.				5,000.00	
Forestry Truck - Fire Dept.		60,000.00	60,000.00		
Air Cascade System - Fire Dep	0.00	0.00	0.00	0.00	6,000.00
Total - Town Proper	299,185.00	916,250.00	678,500.00	653,000.00	833,900.00

5 Year Capital Improvement Plan as submitted by Board of Education

PROJECT	FY 03	FY 04	FY 05	FY 06	FY 07
K-3 Roof Replacement: Less Eng.	353,115				
Finish Empty Sheel Room - CS	24,500				
Systemwide Tech Plan (Equipment)	90,000	50,000	50,000	50,000	50,000
Team Lockers-Boys Shower R HS	5,500				······································
Security System for Center School	7,500				
Center School LMC Air Conditining	20,000				
Music Equipment Purchase Plan	11,600				***************************************
Replace 100 Student Lockers - HS	8,000				***************************************
Refinish High School Gym Floor	9,000				**************************************
Auto Floor Scrubber - HS	3,500				***************************************
Carpet Extactor - CS	3,500				
25 Desks/Chairs/Teacher Desk - CS	3,500				
Replace 72" Mower	18,000				
Replace Tractor (Mower & Bucket)	15,000				······································
Perimeter CinderWalking Maint. RdCS	18,000			<u> </u>	***************************************
New Main & North Entrance Door - HS		22,000			***************************************
Security System Upgrade - HS	***************************************	5,000		····	***************************************
Sidewalk & Curbing Repair - HS	······	20,000		-	**************************************
Ceiling Tile Replacement - HS	······	20,000		***************************************	***************************************
Emergency Generator - CS		115,000			······································
25 Desks/Chairs/Teacher Desk - HS		3,500			
2 Roof Top Air Conditioner Units - HS		10,000			······································
Gang Mower			40,000		
Replace High School Water Pump			4,000		
Septic System Repair/Desighn - HS			25,000		
25 Desks/Chairs/Teacher Desk - CS			3,500		
Single Classroom Addition - CS	·		50,000		
Auto Floor Scrugger - K-8			3,500	-	***************************************
Wide Area Carpet Vacuum- CS			1,700		
New Wood chips for Playscape - CS			2,500		***************************************
Utility Truck Body and Plow				35,000	
25 Desks/Chairs/Teacher Desk - CS				3,500	
Tennis court Lights and Fence - HS				15,000	**************************************
Carpet Extractor - CS				3,500	······································
Gym Bleachers - HS					25,000
25 Desks/Chairs/Teacher Desk - HS					3,500
Total - Board of Education	590,715	245,500	180,200	107,000	78,500
TOTAL (Town Prop. & Bd. of Educ.)	889,900	1,161,750	858,700	760,000	912,400