

TOWN OF BOLTON
BUDGET FOR THE YEAR ENDING
JUNE 30, 2004

STATEMENT 1 - SUMMARY BUDGET STATEMENT

STATEMENT A - REVENUES

STATEMENT B - EXPENDITURES

Approved and adopted by the Board of Finance
at a special meeting on June 5, 2003.

James G. Roscoe, Chairman

Total - Capital Improvement.....	\$ 274,500.00
Total - Debt Service.....	\$ 1,322,371.00
Total - Town Proper.....	\$ 3,141,022.00
Total - Board of Education.....	\$ 9,612,108.00
TOTAL EXPENDITURES.....	\$ 14,350,001.00

5/7/03 -- Annual Town Meeting
6/11/03 -- Fourth Budget Referendum

RECEIVED AND FILED
JUN 09 2003
ON Nancy J. Somo
ASST TOWN CLERK OF BOLTON

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

STATEMENT 1

	ACTUAL <u>2001-2002</u>	APPROVED BUDGET <u>2002-2003</u>	REVISED APPROVED BUDGET <u>2002-2003</u>	ESTIMATED BY BOARD OF FINANCE. <u>2003-2004</u>
<u>MEANS OF FINANCING</u>				
Cash Surplus Available for Appropriation at Beginning of Year	\$515,979	\$592,822	\$415,645	\$286,982
Less: Reserve Fund for Future Projects	<u>56,051</u>	<u>287,000</u>	<u>212,000</u>	<u>50,000</u>
Cash Available	\$459,928	\$305,822	\$203,645	\$236,982
<u>REVENUES (STATEMENT A)</u>				
General Property Tax	\$8,803,907	\$9,250,488	\$9,398,787	\$9,895,024
All Other Revenues	<u>4,108,468</u>	<u>4,237,755</u>	<u>4,692,186</u>	<u>3,967,994</u>
TOTALS	\$12,912,375	\$13,488,243	\$14,090,973	\$13,863,018
<u>NON-REVENUE RECEIPTS</u>				
Auditor's Adjustments and Unbudgeted Transfers	(\$3,008)	\$250,000	\$250,000	\$250,000
<u>TOTAL REVENUES AND NON-REVENUE RECEIPTS</u>	\$12,909,367	\$13,738,243	\$14,340,973	\$14,113,018
<u>TOTAL MEANS OF FINANCING</u>	<u>\$13,369,295</u>	<u>\$14,044,065</u>	<u>\$14,544,618</u>	<u>\$14,350,001</u>
<u>EXPENDITURES (STATEMENT B)</u>				
Capital Improvements	\$361,848	\$403,349	\$583,574	\$274,500
Debt Service	1,102,766	1,417,943	1,417,943	1,322,371
Town Proper	2,690,781	3,094,165	3,036,039	3,141,022
Board of Education	<u>8,798,255</u>	<u>9,128,608</u>	<u>9,220,080</u>	<u>9,612,108</u>
TOTAL EXPENDITURES	\$12,953,650	\$14,044,065	\$14,257,636	\$14,350,001
CASH SURPLUS AVAILABLE FOR APPROPRIATION - END OF FISCAL YEAR	\$415,645	\$0	\$286,982	\$0

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

STATEMENT 1

	APPROVED BUDGET <u>2001-2002</u>	APPROVED BUDGET <u>2002-2003</u>	REVISED APPROVED BUDGET <u>2002-2003</u>	ESTIMATED BY BOARD OF FINANCE. <u>2003-2004</u>
Grand List (October 1)	\$263,840,665	\$268,851,030	\$268,851,030	\$274,403,920
Add-Motor Vehicle Supplement List Adjusted	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000
Estimated Grand List Before Elderly	\$268,040,665	\$273,051,030	\$273,051,030	\$278,603,920
Less-Elderly Grand List (State) Assessment Estimated	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Adjustable Taxable Grand List	\$266,040,665	\$271,051,030	\$271,051,030	\$276,603,920
Mill Rate	33.09	34.6	34.6	36.171
Gross Tax Collection (Grand Levy)	\$8,803,285,605	\$9,378,049	\$9,378,049	\$10,005,127
Percent Collected during Current Year	98%	98%	98%	98%
Current Year Collection	\$8,627,219,893	\$9,190,488	\$9,190,488	\$9,805,024
Local Option - Elderly and Disabled Tax Credit	\$45,000	\$45,000	\$45,000	\$45,000
Net Property Collected Tax during Year Levied	\$8,642,307	\$9,145,488	\$9,145,488	\$9,760,024
Uncollected at End of Fiscal Year for Which Levied	\$8,794,598,297	\$187,561	\$187,561	\$200,103

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

STATEMENT A

	APPROVED BUDGET <u>2001-2002</u>	APPROVED BUDGET <u>2002-2003</u>	REVISED APPROVED BUDGET <u>2002-2003</u>	ESTIMATED BY BOARD OF FINANCE. <u>2003-2004</u>
<u>REVENUES</u>				
<u>TAXES & FEES</u>				
General Property Tax:				
Current Year's Levy	\$8,514,339	\$9,000,173	\$9,091,472	\$9,608,105
Supplemental M.V. Levy	<u>127,948</u>	<u>145,315</u>	<u>145,315</u>	<u>151,920</u>
Adjusted Current Yr's Levy	\$8,642,287	\$9,145,488	\$9,236,787	\$9,760,024
Prior Year's	91,763	65,000	98,000	85,000
Subtotal	\$8,734,050	\$9,210,488	\$9,334,787	\$9,845,024
Interest & Fees	<u>69,857</u>	<u>40,000</u>	<u>64,000</u>	<u>50,000</u>
TOTALS	\$8,803,907	\$9,250,488	\$9,398,787	\$9,895,024
<u>LICENSES, PERMITS & FEES</u>				
Town Clerk's Fees	\$69,181	\$55,000	\$84,000	\$60,000
Selectmen's Fees	3,795	3,000	3,000	3,500
Building Official Fees	54,137	70,000	45,000	70,000
Library Fees & Fines	4,686	3,500	4,000	4,000
Constables Fees & Fines	<u>25</u>	<u>25</u>	<u>70</u>	<u>0</u>
TOTALS	\$131,824	\$131,525	\$136,070	\$137,500

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

STATEMENT A

	APPROVED BUDGET <u>2001-2002</u>	APPROVED BUDGET <u>2002-2003</u>	REVISED APPROVED BUDGET <u>2002-2003</u>	ESTIMATED BY BOARD OF FINANCE. <u>2003-2004</u>
<u>STATE & FEDERAL EDUCATIONAL GRANTS</u>				
E.C.S.	\$2,195,059	\$2,310,548	\$2,418,485	\$2,413,307
Excess Special Education	0	0	0	0
Transportation (including Vocational & Technical)	112,228	112,228	94,559	94,559
Excess Special Education Transfer	0	0	0	
Continuing Education	2,333	2,350	2,788	2,788
BESB	14,545	17,217	17,217	11,368
State Building Grants:				
Library Media Center	19,919	18,696	18,696	0
1992 School Building Project Bond	274,321	264,595	0	0
1993 Sch. Bldg. Proj./ Firetruck Bond	270,790	262,720	0	0
Refunded Bonds (School Construction K-3 Roof)	0	0	768,932	445,129
Modular Classroom	0	0	35,000	35,000
Implement Water Study (BOE/BOS)	0	60,000	0	110,000
State Reimbursement Refunding Issuance Costs	<u>0</u>	<u>0</u>	<u>52,179</u>	<u>0</u>
TOTALS	\$2,889,195	\$3,181,222	\$3,560,879	\$3,112,151
<u>OTHER EDUCATIONAL REVENUES</u>				
Other Tuition Receipts	\$81,648	\$43,594	\$35,500	\$26,500
Miscellaneous (inc. Telephone)	<u>178</u>	<u>100</u>	<u>150</u>	<u>100</u>
TOTALS	\$81,826	\$43,694	\$35,650	\$26,600

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

STATEMENT A

	APPROVED BUDGET <u>2001-2002</u>	APPROVED BUDGET <u>2002-2003</u>	REVISED APPROVED BUDGET <u>2002-2003</u>	ESTIMATED BY BOARD OF FINANCE. <u>2003-2004</u>
<u>STATE & FEDERAL GRANTS</u>				
<u>EXCLUDING EDUCATION</u>				
Town Aid Roads	\$111,484	\$111,710	\$51,062	\$39,913
Elderly Tax Relief	45,200	55,370	34,992	35,000
Pilot: Property Tax Loss	37,169	36,187	36,609	35,697
Library	2,250	2,557	2,557	2,250
Veteran's Grant	27,554	27,554	27,923	27,924
Boating	2,127	2,127	2,127	2,127
Disabled	563	562	724	563
Misc. / Anticipated State Grants	469	2,127	0	470
Telephone Access Line Tax	104,837	104,837	68,648	68,648
LoCip	0	0	0	0
Senior Van Operator	1,275	1,917	1,917	1,917
Senior Chore Assistant	9,876	16,000	10,000	9,876
Pilot: Machinery & Equipment	18,758	23,130	14,682	15,205
Mzntucket Pequot & Mohegan Funds	58,648	58,154	46,840	32,238
Surplus Revenue Sharing	<u>57,524</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTALS	\$477,734	\$442,232	\$298,081	\$271,828

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

STATEMENT A

	APPROVED BUDGET <u>2001-2002</u>	APPROVED BUDGET <u>2002-2003</u>	REVISED APPROVED BUDGET <u>2002-2003</u>	ESTIMATED BY BOARD OF FINANCE. <u>2003-2004</u>
<u>OTHER REVENUES</u>				
Interest on Investments	\$125,301	\$130,000	\$65,000	\$75,000
Misc. & Insurance Refunds	10,405	100,000	5,000	0
Unexpended Appropriations				
Board of Education	0	0	0	0
Town Proper	0	0	153,430	0
Short Term Note Proceeds	0	129,196	325,000	250,000
Bond Interest Income	0	0	9,025	0
Probate Court	1,584	1,700	1,700	1,700
Senior Citizen donation	660	1,200	1,200	1,200
FEMA Snow Storm Reimbursement	0	0	12,637	0
Stock Sale Proceeds	303,871	0	0	
Rent	<u>86,068</u>	<u>76,986</u>	<u>88,515</u>	<u>92,015</u>
 TOTALS	 \$527,889	 \$439,082	 \$661,507	 \$419,915
 TOTAL REVENUES EXCLUDING TAXES, INTEREST & FEES	 4,108,468	 4,237,755	 4,692,186	 3,967,994
 GRAND TOTAL EXCLUDING CURRENT TAX LEVY COLLECTION	 4,270,088	 4,342,755	 4,854,186	 4,102,994
 GRAND TOTAL	 12,912,375	 13,488,243	 14,090,973	 13,863,018

INDEX
(for Expenditures only)

<u>Page</u>	<u>Budget</u>	<u>Page</u>	<u>Budget</u>
3	Assessor	10	Library
2	Auditing Services	7	Open Space
7	Building & Land Use	12	Outstanding Notes
7	Canine Services	7	Planning & Zoning Commission
10	Capital Improvements - Current	6	Police Protection
11	Capital Reserve Fund	9	Probate Court
11	Cemeteries	1	Professional & Technical Services
9	Conservation Commission	4	Public Building Commission
3	Contingency Fund	5	Public Health Program
2	Data Processing	9	Recreation Services
8	Economic Development Commission	12	Redemption of Bonds - LTD
14	Education, Board of	6	Refuse Service
15	Education, Board of	1	Selectmen, Board of
3	Elections	5	Senior Citizens
4	Employees Fringe Benefits	4	Social Security, Town's Share
11	Expenses - Loans/Notes/Bonds	9	Street Lighting
2	Finance, Board of	2	Tax Collector
6	Fire Commission	11	Temporary Loans
7	Fire Marshal	9	Town Aid Road Fund
14	Five Year Capital Improvement Plan	1	Town Buildings Operations
15	Five Year Capital Improvement Plan	3	Town Clerk
16	Five Year Capital Improvement Plan	2	Treasurer
8	Highway Department	4	Unemployment Compensation
8	Inland Wetland Commission	5	Welfare
10	Insurance	8	Zoning Board of Appeals
12	Interest--Long Term Debt		
12	Interest--Short Term Notes		
12	Interest--Temporary Loans		

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
EXECUTIVE =====				
<u>1 - BOARD OF SELECTMEN</u>				
Regular Payroll	\$87,819	\$90,456	\$90,456	\$93,165
Other Payroll	35,792	39,042	39,042	40,480
Prof. Business/Training Expenses	10,450	11,030	11,030	11,350
Repairs & Maintenance	500	400	400	400
Office Operation Expenses	11,494	11,700	11,700	12,150
Mileage Reimbursement	1,473	1,400	1,400	900
New Positions	0	0	0	0
Total	\$147,527	\$154,028	\$154,028	\$158,445
<u>2 - PROFESSIONAL & TECHNICAL SERVICES</u>				
Technical Services	\$18,580	\$24,500	\$24,500	\$24,500
Legal Services	34,200	35,500	35,500	34,000
Expenses	9,700	10,000	10,000	15,000
Total	62,480	\$70,000	\$70,000	\$73,500
<u>3 - TOWN BUILDINGS OPERATIONS</u>				
Regular Payroll	\$112,005	\$124,070	\$126,053	\$132,081
Other Payroll	19,783	17,332	20,244	21,225
Medical Expenses & Training	611	630	630	600
Prof. Business/Training Expenses	393	1,200	1,050	1,100
Other Contracts	25,508	27,905	27,905	29,850
Repairs & Maintenance	6,925	7,025	7,025	6,975
Heating Fuels	21,042	29,550	33,494	30,400
Postage	10,251	11,130	11,130	11,270
Maintenance & Supplies	33,296	34,175	34,175	40,700
Electricity	34,980	35,350	33,695	37,175
Telephone (Town)	16,915	18,540	15,740	20,610
Equipment	25,890	5,000	2,165	3,500
Uniforms & Supplies	2,100	2,625	1,225	2,525
Total	\$309,699	\$314,532	\$314,532	\$338,011
EXECUTIVE TOTALS	\$519,706	\$538,560	\$538,560	\$569,956

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
FINANCE =====				
<u>4 - BOARD OF FINANCE</u>				
Other Payroll	\$3,727	\$5,000	\$4,500	\$4,700
Office Operation Expenses	1,934	1,300	1,800	1,300
Total	\$5,661	\$6,300	\$6,300	\$6,000
<u>5 - AUDITING SERVICES</u>				
Purchased Prof. & Tech. Services	\$9,400	\$11,500	\$11,500	\$16,500
Total	\$9,400	\$11,500	\$11,500	\$16,500
<u>6 - TREASURER</u>				
Regular Payroll	\$96,347	\$99,947	\$99,947	\$102,952
Other Payroll	8,078	8,319	8,319	8,570
Prof. Business/Training Expenses	4,752	2,215	2,215	2,225
Other Contracts	2,000	7,500	7,500	5,000
Total	\$111,178	\$117,981	\$117,981	\$118,747
<u>7 - TAX COLLECTOR</u>				
Regular Payroll	\$39,004	\$40,174	\$40,174	\$41,379
Other Payroll	2,799	3,150	3,150	3,300
Prof. Business/Training Expenses	580	580	580	580
Office Operation Expenses	800	2,500	2,500	2,500
Total	\$43,183	\$46,404	\$46,404	\$47,759
<u>8 - DATA PROCESSING</u>				
Other Contracts	\$16,030	\$15,980	\$15,980	\$12,607
Repairs & Maintenance	1,600	16,000	16,000	3,400
Office Operation Expenses	2,100	1,000	1,000	1,500
Equipment	0	0	0	14,300
Total	\$19,730	\$32,980	\$32,980	\$31,807

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>10 - ASSESSOR</u>				
Regular Payroll	\$26,390	\$27,173	\$27,173	\$27,992
Other Payroll	15,319	16,504	16,504	17,075
Prof. Business/Training Expenses	1,157	1,450	1,450	1,450
Other Contracts	500	500	500	400
Office Operation Expenses	871	1,400	1,400	1,400
Total	\$44,237	\$47,027	\$47,027	\$48,317
<u>11 - CONTINGENCY FUND</u>	\$0	\$45,000	\$44,000	\$15,000
FINANCE TOTALS	\$233,388	\$307,192	\$306,192	\$284,130

TOWN CLERK & ELECTIONS =====				
<u>13 - TOWN CLERK</u>				
Regular Payroll	\$57,901	\$59,632	\$59,632	\$61,425
Other Payroll	2,338	2,600	1,850	2,600
Prof. Business/Training Expenses	575	600	850	600
Other Contracts	6,430	6,500	7,500	6,750
Office Operation Supplies	1,650	2,250	1,750	2,000
Total	\$68,894	\$71,582	\$71,582	\$73,375
<u>15 - ELECTIONS</u>				
Othe Payroll	\$8,306	\$13,985	\$13,985	\$12,369
Prof. Business/Training Expenses	785	800	800	870
Repairs & Maintenances	495	888	888	800
Office Operation Expenses	4,955	5,050	5,050	5,050
Total	\$14,542	\$20,723	\$20,723	\$19,089
TOWN CLERK & ELECTION TOTALS	\$83,436	\$92,305	\$92,305	\$92,464

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

	LAST FISCAL YEAR 2001-2002	APPROVED BUDGET 2002-2003	REVISED APPROVED BUDGET 2002-2003	APPROPRIATIONS FOR 2003-2004
ORDINARY EXPENDITURES				
=====	-----	-----	-----	-----
GENERAL GOVERNMENT				
=====				
AMINISTRATIVE BOARDS & COMMISSIONS				
=====				
<u>17 - PUBLIC BUILDING COMMISSION</u>				
Other Payroll	\$1,080	\$1,750	\$1,750	\$1,550
Office Operation Expenses	17	250	250	250
Total	\$1,097	\$2,000	\$2,000	\$1,800
ADMINISTRATIVE BOARDS & COMMISSIONS TOTALS	\$1,097	\$2,000	\$2,000	\$1,800
-----	-----	-----	-----	-----
EMPLOYEES FRINGE BENEFITS				
=====				
<u>18 - EMPLOYEES' FRINGE BENEFITS</u>				
Fire Fighter Retention Program	\$14,005	\$14,500	\$14,500	\$14,300
Life Insurance (Town)	2,486	3,000	3,000	3,000
Health/Dental/Major Medical (Town)	189,047	227,844	227,844	240,622
Pension (Town)	44,231	48,729	48,729	49,313
Total	\$249,769	\$294,073	\$294,073	\$307,235
<u>19 - UNEMPLOYMENT COMPENSATION</u>				
Misc. Department Activities	\$1,987	\$4,000	\$4,000	\$4,000
<u>20 - SOCIAL SECURITY (TOWN)</u>	\$80,240	\$88,165	\$88,165	\$90,406
EMPLOYESS FRINGE BENEFIT TOTALS	\$331,997	\$386,238	\$386,238	\$401,641
-----	-----	-----	-----	-----
GENERAL GOVERNMENT TOTALS	\$1,169,623	\$1,326,295	\$1,325,295	\$1,349,991
=====	=====	=====	=====	=====

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
HUMAN RESOURCES =====				
<u>21 - WELFARE</u>				
Vender Payments /MACC	\$8,000	\$8,000	\$8,000	\$8,000
Total	\$8,000	\$8,000	\$8,000	\$8,000
<u>22 - SENIOR CITIZENS</u>				
Regaular Payroll	\$35,598	\$36,666	\$36,666	\$37,766
Other Payroll	44,888	47,632	47,632	50,190
Purchased Prof. & Tech. Services	1,925	925	925	500
Prof. Business/Training Expenses	2,200	2,500	2,500	2,500
Repairs & Maintenance	2,500	2,875	2,875	2,675
Telephone (Town)	1,100	500	500	518
Office Operation Expenses	3,200	2,100	2,100	2,000
Misc. Department Activities	1,200	1,000	1,000	1,000
Total	\$92,611	\$94,198	\$94,198	\$97,149
HUMAN RESOURCES TOTALS	\$100,611	\$102,198	\$102,198	\$105,149
=====	=====	=====	=====	=====
SANITATION & HEALTH =====				
<u>24 - PUBLIC HEALTH PROGRAM</u>				
Other Payroll	\$685	\$860	\$860	\$860
Other Contracts	21,217	22,641	22,641	23,120
Misc. Department Activities	300	400	400	575
Total	\$22,202	\$23,901	\$23,901	\$24,555

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>25 - REFUSE SERVICE</u>				
Other Payroll	\$1,317	\$1,600	\$1,600	\$1,700
Purchased Prof. & Tech. services	857	0	0	0
Cont. & Agreements (Recycling)	4,769	5,460	5,460	6,930
Cont. & Agreements (Tipping Fees)	122,131	127,450	127,450	141,750
Cont. & Agreements (Refuse Pick-up)	112,350	176,720	176,720	182,268
Cont. & Agreements (Hazard. Waste)	2,501	4,000	4,000	4,600
Total	\$243,925	\$315,230	\$315,230	\$337,248
SANITATION AND HEALTH TOTALS	\$266,126	\$339,131	\$339,131	\$361,803
=====				
PUBLIC SAFETY =====				
<u>26 - POLICE PROTECTION</u>				
Other Payroll	616	0	0	0
Prof. Business/Training Expenses	325	0	0	0
Other Contracts	109,771	129,500	129,500	132,600
Repairs & Maintenance	3,632	1,000	1,000	1,000
Uniform & Supplies	1,113	0	0	0
Total	\$115,456	\$130,500	\$130,500	\$133,600
<u>27 - FIRE COMMISSIONER</u>				
Other Payroll	\$625	\$2,220	\$2,220	\$2,265
Medical Expenses & Training	3,995	4,500	4,500	7,100
Prof. Business/Training Expnses	2,673	5,000	5,000	5,000
Other Contracts	10,500	11,400	11,400	12,900
Repairs & Maintenance	33,426	31,785	31,785	26,950
Heating Fuels	132	300	300	300
Office Operation Expenses	198	300	300	300
Equipment	5,484	6,250	6,250	7,200
Uniforms & Supplies	8,994	9,000	9,000	9,000
Miscellaneous Department Activities	6,970	6,050	6,050	6,800
Proficiency Fund	11,750	11,750	11,750	11,750
Total	\$84,748	\$88,555	\$88,555	\$89,565

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>28 - FIRE MARSHAL</u>				
Other Payroll	\$6,272	\$5,995	\$5,995	\$6,180
Prof. Business/Training Expenses	915	1,500	1,500	1,300
Equipment	215	300	300	300
Total	\$7,403	\$7,795	\$7,795	\$7,780
<u>29 - CANINE SERVICES</u>				
Other Payroll	\$5,330	\$8,640	\$8,640	\$4,920
Prof. Business/Training Expenses	1,620	1,620	1,620	1,620
Total	\$6,950	\$10,260	\$10,260	\$6,540
PUBLIC SAFETY TOTALS	\$214,556	\$237,110	\$237,110	\$237,485
PLANNING DEVELOPMENT & INSPECTION =====				
<u>30 - BUILDING & LAND USE</u>				
Regular Payroll	\$115,806	\$122,631	\$122,631	\$126,312
Other Payroll	316	350	350	350
Prof. Business/Training Expenses	1,440	1,600	1,600	1,600
Miscellaneous Department Activities	136	200	200	200
Total	\$117,698	\$124,781	\$124,781	\$128,462
<u>31 - OPEN SPACE</u>				
Other Payroll	\$580	\$720	\$720	\$720
Prof. Business/Training Expenses	159	100	100	100
Total	\$739	\$820	\$820	\$820
<u>32 PLANNING & ZONING COMMISSION</u>				
Other Payroll	\$220	\$1,300	\$1,300	\$1,500
Prof. Business/Training Expenses	779	1,000	820	1,000
Office Operation Expenses	890	600	1,180	1,600
Total	\$1,889	\$2,900	\$3,300	\$4,100

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>33 - INLAND WETLAND COMMISSION</u>				
Other Payroll	\$505	\$910	\$910	\$910
Prof. Business/Training Expenses	250	350	350	250
Office Operation Expenses	636	250	450	800
Total	\$1,391	\$1,510	\$1,710	\$1,960
<u>34 - ZONING BOARD OF APPEALS</u>				
Other Payroll	\$860	\$690	\$690	\$690
Prof. Business/Training Expenses	75	75	75	75
Office Operation Expenses	856	500	900	1,000
Total	\$1,791	\$1,265	\$1,665	\$1,765
<u>46 - ECONOMIC DEVELOPMENT COMMISSION</u>				
Other Payroll	\$350	\$850	\$850	\$550
Office Operation Expenses	228	500	500	400
Total	\$578	\$1,350	\$1,350	\$950
PLANNING, DEVELOPMENT & INSPECTION TOTALS	\$124,086	\$132,626	\$133,626	\$138,057
=====	=====	=====	=====	=====

PUBLIC WORKS
=====

36 - HIGHWAY DEPARTMENT

Regular Payroll	\$198,354	\$206,108	\$198,108	\$208,085
Other Payroll	17,000	31,025	39,025	36,734
Other Contracts	595	650	650	750
Repairs & Maintenance	35,750	37,000	37,000	47,934
Diesel Fuel & Gasoline	17,931	18,000	21,486	21,000
Road Repairs	102,692	143,000	140,000	155,000
Sand & Salt	30,710	35,000	34,517	40,500
Equipment	1,500		1,497	2,000
Uniforms & Supplies	3,183	3,400	3,400	3,400
Total	\$407,716	\$474,183	\$475,683	\$515,403

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>37 - STREET LIGHTING</u>				
Traffic Lights	\$1100	\$1100	\$1100	\$1100
Street Lights	15,000	15,000	15,000	15,000
Total	\$16,100	\$16,100	\$16,100	\$16,100
<u>38 - TOWN AID ROAD FUND</u>				
	\$111,484	\$111,710	\$51,062	\$39,913
PUBLIC WORKS TOTALS	\$535,300	\$601,993	\$542,845	\$571,416
=====				
RECREATION =====				
<u>39 - CONSERVATION COMMISSION</u>				
Other Payroll	\$800	\$840	\$840	\$870
Prof. Business/Training Expenses	800	550	3,072	550
Office Operation Expenses	197	300	300	200
Total	\$1,797	\$1,690	\$4,212	\$1,620
<u>40 - RECREATION SERVICES</u>				
Recreation Services/Vender Payments	\$6,000	\$9,000	\$9,000	\$9,000
RECREATION TOTALS	\$7,797	\$10,690	\$13,212	\$10,620
=====				
MISCELLANEOUS =====				
<u>42 - PROBATE COURT</u>				
Telephone (Town)	\$450	\$640	\$640	\$640
Office Operation Expenses	1,790	1,600	1,600	1,600
Vender's Payments	503	503	503	503
Total	\$2,743	\$2,743	\$2,743	\$2,743

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>43 - LIBRARY</u>				
Regular Payroll	\$65,448	\$67,360	\$67,360	\$69,381
Other Wages	54,431	58,550	58,550	60,398
Prof. Business/Training Expenses	991	1,000	1,000	1,000
Other Contracts	20,368	23,377	23,377	21,628
Repairs & Maintenance	1,000	1,000	1,000	700
Liberary Materials	33,174	33,175	33,844	25,000
Office Operation Expenses	2,215	2,500	2,500	2,500
Equipment	3,854	1,600	931	1,600
Connecticut Grant Vender Payments	2,357	2,557	2,557	0
Total	\$183,839	\$191,119	\$191,119	\$182,207
<u>45 - INSURANCE</u>				
Insurance (Self Insurance)	2,700	3,000	3,000	2,800
Insurance (Property & Liability)	61,000	83,860	83,860	108,851
Insurance (Firemen Accident)	1,900	1,900	1,900	1,900
Insurance (Workmen's Comp.)	20,500	60,000	60,000	68,000
Total	\$86,100	\$148,760	\$148,760	\$181,551
MISCELLANEOUS TOTALS	\$272,681	\$342,622	\$342,622	\$366,501
=====	=====	=====	=====	=====

CAPITAL IMPROVEMENT FUNDS
=====

56 - CAPITAL IMPROVEMENTS - CURRENT

Office Equipment	\$0	\$5,385	\$5,385	\$0
Town Hall Vault Cabinet	5,495	0	0	0
Total	\$5,495	\$5,385	\$5,385	\$0

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

ORDINARY EXPENDITURES =====	LAST FISCAL YEAR 2001-2002 -----	APPROVED BUDGET 2002-2003 -----	REVISED APPROVED BUDGET 2002-2003 -----	APPROPRIATIONS FOR 2003-2004 -----
GENERAL GOVERNMENT =====				
<u>55 - CAPITAL RESERVE FUND</u>				
Road Resurfacing	0	50,000	50,000	0
Land Record Re-Indexing (BOS)	6,000	0	0	0
Music Equipment	5,000	0	0	0
Town-Wide Technology Plan	103,000	0	0	0
Modular Classroom (BOE)	70,000	0	75,000	0
Dump Truck with Plow (BOE)	36,000	0	0	0
K-3 Roof Replacement (BOE)	40,000	262,064	262,064	0
Fire Department Improvements (BOS)	25,000	0	0	0
Senior Van (BOS)	15,000	0	0	0
BHS LMC Roof/Skylite Repair (BOE)	22,000	0	0	0
Trailer	8,000	0	0	0
Fuel Tank Replacement	7,000	0	0	0
Building & Grounds Dept. Truck	19,353	0	0	0
Loader/Backhoe (BOS)	0	53,900	53,900	0
Water Study	0	0	105,225	0
Maintenance Equipment (BOE)	0	0	0	7,700
Repair Roof (Town)	0	0	0	44,300
Forestry Truck Replacement (Town)	0	0	0	44,500
Plow Truck (Town)	0	0	0	102,500
Technology Plan (BOE)	0	32,000	32,000	35,500
00 Bond (Rose Farm)-transferred from Remption of Bonds LTD budget	0	0	0	40,000
Total	356,353	397,964	578,189	274,500
CAPITAL ACCOUNT TOTALS	\$361,848	\$403,349	\$583,574	\$274,500
=====				

DEBT SERVICE

59 - LOANS/NOTES/BONDS EXPENSES

Expenses	\$0	\$5,000	\$80,000	\$10,000
----------	-----	---------	----------	----------

60 - TEMPORARY LOANS

Rrepayment of Temporary Loans				
in Anticipation of Taxes	\$0	\$250,000	\$250,000	\$250,000
BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004				

	LAST	APPROVED	REVISED	APPROPRIATIONS
ORDINARY EXPENDITURES	FISCAL YEAR	BUDGET	APPROVED	FOR
=====	2001-2002	2002-2003	BUDGET	2003-2004
	-----	-----	-----	-----
GENERAL GOVERNMENT				
=====				

61 - OUTSTANDING SHORT TERM NOTES

Short Term Notes	\$115,000	\$115,000	\$115,000	\$215,000
------------------	-----------	-----------	-----------	-----------

62 - REDEMPTION OF BONDS - LTD

Library Media Ctr./Firehouse (88 Bond)	\$75,000	\$75,000	\$75,000	\$0
School Project (92 Bond)	265,000	265,000	0	0
Sch. Proj./Firetruck (93 Bond)	265,000	265,000	0	0
00 Bond (Rose Farm)	0	100,000	100,000	60,000
2002 Refunded Bond	0	0	535,000	600,000
Total	\$605,000	\$705,000	\$710,000	\$660,000

65 - INTEREST--TEMPORARY LOANS

Interest Payments	\$0	\$10	\$10	\$10
-------------------	-----	------	------	------

66 - INTEREST - SHORT TERM NOTES

Short Term Notes Interest	\$29,316	\$20,835	\$20,835	\$12,354
---------------------------	----------	----------	----------	----------

67 - INTEREST--LONG TERM DEBT

Interest Payments:				
LMC & Firehouse (88 BOND)	\$10,500	\$5,250	\$5,250	\$0
School Project (92 BOND)	147,340	133,825	36,257	0
Sch. Proj./Firetruck (93 BOND)	154,075	141,488	61,488	0
00 Bond- Rose Farm	41,535	41,535	41,535	11,850
2002 Refunded Bonds	0	0	97,568	163,157
Total	\$353,450	\$322,098	\$242,098	175,007

DEBT SERVICE TOTALS	\$1,102,766	\$1,417,943	\$1,417,943	\$1,322,371
=====				
BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004				
	LAST	APPROVED	REVISED	APPROPRIATIONS
ORDINARY EXPENDITURES	FISCAL YEAR	BUDGET	APPROVED	FOR
=====	2000-2001	2002-2003	BUDGET	2003-2004
	-----	-----	-----	-----
GENERAL GOVERNMENT				
=====				
TOTAL - CAPITAL IMPROVEMENTS	\$361,848	\$403,349	\$583,574	\$274,500
TOTAL - DEBT SERVICE	\$1,102,766	\$1,417,943	\$1,417,943	\$1,322,371
TOTAL - TOWN PROPER	\$2,690,781	\$3,092,665	\$3,036,039	\$3,141,022
TOTAL - BD. of EDUCATION	\$8,798,255	\$9,128,608	\$9,220,080	\$9,874,433
TOTAL EXPENDITURES	\$12,953,650	\$14,042,565	\$14,257,636	\$14,612,326
LESS - BOARD OF FINANCE REDUCTION OF BOARD OF EDUCATION BUDGET	\$0	\$0	\$0	\$262,325
LESS - BOARD OF FINANCE REDUCTION OF TOWN OF BOLTON BUDGET	\$0	\$0	\$0	\$0
ADJUSTED TOTAL EXPENDITURES	\$12,953,650	\$14,042,565	\$14,257,636	\$14,350,001
=====				
=====				

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

SCHEDULE B

BOARD OF EDUCATION		Expended & Encumbered 2001-2002	Adjusted Budget 2002-2003	Proposed Budget 2003-2004
<u>ORDINARY EXPENDITURES</u>				
<u>REGULAR LEARNING PROGRAMS</u>				
Art	1001	\$119,154	\$124,612	\$129,567
Business Education	1002	60,667	62,200	63,139
Foreign Language	1003	308,033	361,683	375,792
Family & Consumer Science	1004	55,060	68,255	71,291
Technology Education	1005	119,773	126,095	131,659
Language Arts	1006	594,830	619,718	635,276
Mathematics	1007	599,113	623,086	648,964
Music	1008	155,307	188,004	188,466
Physical Education	1009	180,006	178,404	195,245
Reading	1010	412,598	422,396	397,704
Science	1011	618,061	645,738	708,397
Social Studies	1012	555,527	545,456	595,149
Vocational Education	1013	28,131	10,650	16,985
Health Education	1014	0	2,533.00	2,456
Totals		\$3,806,258	\$3,978,830	\$4,160,090
<u>SPECIAL LEARNING PROGRAMS</u>				
Exceptional Children	1200	\$985,567	\$957,354	\$1,100,868
Gifted and Talented	1270	41,704	44,281	47,805
Tutorial & Homebound	1280	7,375	1,625	2,500
Continuing Education	1300	6,932	7,066	10,000
Summer School	1400	21,491	22,838	18,136
Social Work Services	2116	0	56,443	71,909
Summer Computer Academy	1402	100	0	0
Summer Foreign Language	1403	0	0	0
Guidance and Social Services	2120	241,632	218,890	218,171
Nursing and Medical Services	2130	92,164	91,907	102,306
Psychological Services	2140	45,068	47,840	48,681
Speech, Hearing and Language	2150	57,004	49,773	51,998
Program Improvement and Evaluation	2210	121,938	125,279	129,292
Media Services	2220	166,031	170,194	174,957
Computer Instruction	2225	84,508	80,833	81,001
Student Activities	3200	130,790	129,997	137,511
Totals		\$2,002,304	\$2,004,320	\$2,195,135

BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2004

SCHEDULE B

BOARD OF EDUCATION =====		Expended & Encumbered 2001-2002	Adjusted Budget 2002-2003	Proposed Budget 2003-2004
ORDINARY EXPENDITURES -----		-----	-----	-----
ADMINISTRATIVE, PERSONNEL AND BOARD OF EDUCATION PROGRAMS -----				
Central Administration	2321	\$208,885	\$190,182	\$194,728
Building Administration	2410	447,355	485,007	489,933
Accounting & Budgeting	2510	81,414	89,201	112,900
Personnel Services	2529	1,101,670	1,215,288	1,432,181
		-----	-----	-----
Totals		\$1,839,325	\$1,979,678	\$2,229,742
SUPPORT PROGRAMS -----				
Capital Outlay	2530	\$0	\$0	\$0
Insurance	2570	81,154	69,020	82,664
Operation	2600	495,387	489,037	525,591
Maintenance	2601	136,696	79,247	81,656
Transportation	2700	433,263	454,816	514,680
Systems Management Services	2840	0	73,660	84,875
		-----	-----	-----
Totals		\$1,146,500	\$1,165,780	\$1,289,466
TOTAL ORDINARY - BOARD OF EDUCATION				
		\$8,794,387	\$9,128,608	\$9,874,433
ADDED APPROPRIATION 5/19/03				
		0	91,472	0
LESS - BD. OF FIN. REDUCTIONS				
		\$0	\$0	\$250,500
		-----	-----	-----
ADJUSTED BD. OF ED. BUDGET				
		\$8,794,387	\$9,220,080	\$9,623,933

5 Year Capital Improvement Plan as submitted by Board of Selectmen
(Continued)

PROJECT	FY04	FY 05	FY 06	FY 07	FY 08
Road Resurfacing	110,000	115,000	120,000	125,000	130,000
Plow Truck	102,500	102,500		95,000	
Roof Replacement	43,000	55,000			
ADA Improvements	12,000	12,000	12,000	12,000	12,000
Forestry Truck Replacement	55,000				
Infield Groomer		9,800			
Rose Farm Building Survey		12,000			
Town Radio System		14,000			
Town Hall Painting		12,000			
Senior Van		15,000			
Map Copier		10,000			
Soccer Field		15,000			
Town Garage Furnace		5,000			
Fire Department Fuel Tank		8,000			
Town Hall Men's Room		24,000			
Roller		20,000			
Utility Vehicle Highway		20,000			
Roadside Mower		85,000			
Open Space		275,000	275,000	275,000	275,000
Voting Machine		6,250			
Air Conditionind - Fire Dept.		20,000			
Dry Hydrants		10,000			
Service 134 Replacement F.D.		50,000			
Mower 51"			9,500		
Fire Department Furnace			9,000		
Town Garage Furnace			9,000		
Herrick Park Road Surface			16,500		
Bulldozer			100,000		
Outdoor Pavillion - Herrick Pk.			49,000		
Copier - Fire Department			5,000		
Replacement ET 134 - F.D..			350,000		
Town Hall Boiler				7,500	
Finance Copier				10,500	
Town Hall Copier				11,500	
Town Hall Trim				5,000	
Herrick Park Windows				7,500	
Herrick Park Field Lights				50,000	
Town Hall Ceiling Tiles				7,000	
Herrick Park Parking Lot				40,500	
Town Hall Windows				27,000	
One Ton Pickup Bldg / Grounds				30,000	
Fornt End Loader				125,000	
Bay Exhaust System				75,000	
Air Cascadee System				6,000	

5 Year Capital Improvement Plan as submitted by Board of Selectmen
(Continued)

PROJECT	FY04	FY 05	FY 06	FY 07	FY 08
Building Official Car					17,000
Senior Center Copier					7,500
Town Hall Copier					7,800
Mail Machine					6,000
NRMc Furnaces					60,000
Town Hall Brick					7,000
Indian Notch Park Road Surface					19,000
Old Firehouse Lot					4,500
Indian Notch Park Lot					73,000
Floor Buffing Machine					5,500
Herrick Park Ceiling Tiles					6,000
Town Hall Wood Floors					6,500
Fire Department Generator					53,000
	322,500	895,550	955,000	909,500	689,800

5 Year Capital Improvement Plan as submitted by Board of Education

PROJECT	FY 04	FY 05	FY 06	FY 07	FY 08
Modular Classroom High School	75,000				
Finish Empty Sheel Room - CS	24,500				
Systemwide Tech Plan (Equipment)	98,080				
Energy Management Computer	20,000				
Maint. Equip (Auto Scrub, Carpet Ext.)	7,700				
Classroom Furniture	7,000				
Team Lockers - Boys Shower Room	5,500				
Music Equipment Purchase Plan	11,600				
Lockers Center School	6,000				
Security System for CS	7,500				
New Main Entrance Door at HS	22,000				
Replace Tractor with Mower & Bucket	15,000				
Replace 100 Student Lockers HS	8,000				
Center School LMC Air Conditioning	20,000				
Sidewalk and Curbing Repair HS	20,000				
High School Ceiling Tile Replacement	20,000				
Replace 72" Mower	18,000				
Security syatem Upgrade at HS	5,000				
Perimeter Cinder Walking/Maint. Road	18,000				
Roof Top Air conditioner (2 Units) HS	10,000				
Emergency Generator for Center Schoo	115,000				
Gang Mower		40,000			
Replace High School Water Pump		4,000			
Septic System Repair/Desighn - HS		25,000			
Single Classroom Addition CS		50,000			
Auto Floor Scrubber - K-8		3,500			
Wide Area Carpet Vacuum- CS		1,700			
New Wood chips for Playscape - CS		2,500			
Utility Truck Body and Plow			35,000		
Tennis court Lights and Fence - HS			15,000		
Classroom Furniture			7,000		
Carpet Extractor - CS			3,500		
Gym Bleachers - HS				25,000	
HVAC Replacement HS					30,000
Maintenance Van					18,000
Classroom Furniture					7,000
Total - Board of Education	533,880	126,700	60,500	25,000	55,000
TOTAL (Town Prop. & Bd. of Educ.)	856,380	1,022,250	1,015,500	934,500	744,800