

|   | Actual<br>Budget<br>2007-2008 | Approved<br>Budget<br>2008-2009 | Revised Approved Budget 2008-2009 | Approved<br>Budget<br>2009-2010 |
|---|-------------------------------|---------------------------------|-----------------------------------|---------------------------------|
| Cash Surplus Available for Appropriation                            | 541,810                       | 681,763                         | 530,271                           | 412,762                         |
| Less Reserve for Fund Balance                                       | (83,275)                      | (50,000)                        | (50,000)                          | (50,000)                        |
| Pre-Paid Expenses Adjustment  | (66,652)                      | -                               | 66,652                            | -                               |
| Cash available  | 391,883                       | 631,763                         | 546,923                           | 362,762                         |
| REVENUES (STATEMENT A)  |                               | *                               |                                   |                                 |
| General Property Tax<br>Other Revenues                              | 12,273,874<br>4,291,761       | 12,546,253<br>4,361,335         | 12,676,414<br>4,734,776           | 13,048,352<br>4,303,703         |
| Totals  | 16,565,635                    | 16,907,588                      | 17,411,190                        | 17,352,055                      |
| NON-REVENUE RECEIPTS  Auditor Adjustments                           | _                             | 250,000                         | 250,000                           | 250,000                         |
| TOTAL REVENUES AND NON-REVENUE RECEIPTS                             | 16,565,635                    | 17,157,588                      | 17,661,190                        | 17,602,055                      |
| TOTAL MEANS   | 3<br>8                        |                                 |                                   | a<br>ef                         |
| OF FINANCING  | 16,957,518                    | 17,789,351                      | 18,208,113                        | 17,964,817                      |
| EXPENDITURES ( STATEMENT B)   |                               |                                 |                                   |                                 |
| Capital Improvements Debt Service                                   | 512,078<br>992,143            | 313,500<br>1,208,404            | 313,500<br>1,208,404              | 235,343<br>1,211,867            |
| Town Proper   | 3,762,426                     | 4,452,889                       | 4,458,889                         | 4,613,736                       |
| Contingency   | -                             | 20,000                          | 20,000                            | 20,000                          |
| Board of Education  | 11,160,600                    | 11,794,558                      | 11,794,558                        | 11,883,871 *                    |
| TOTAL EXPENDITURES  | 16,427,247                    | 17,789,351                      | 17,795,351                        | 17,964,817                      |
| CASH SURPLUS AVAILABLE FOR<br>APPROPRIATION - END OF FISCAL<br>YEAR | 530,271                       | -                               | 412,762                           | -                               |

|   | Actual<br>Budget<br>2007-2008 | Approved Budget 2008-2009 | Revised<br>Approved<br>Budget<br>2008-2009 | Approved Budget 2009-2010 |
|---|-------------------------------|---------------------------|--|---------------------------|
|   | e                             |                           |  |                           |
| Grand List (October 1)                                | 392,482,175                   | 401,632,235               | 401,632,235                                | 470,684,235               |
| Add Motor Vehicle<br>Supplemental List Adjusted       | 4,200,000                     | 4,200,000                 | 4,200,000                                  | 3,700,000                 |
| Estimated Grand List<br>Before Elderly                | 396,682,175                   | 405,832,235               | 405,832,235                                | 474,384,235               |
| Less Elderly Grand List ( State) Assessment Estimated | 2,000,000                     | 2,000,000                 | 2,000,000                                  | 2,000,000                 |
| Less Assessment Appeals                               | -                             | -                         | , · · · · · · · · · -                      | 3,402,038                 |
| Adjustable Taxable Grand List                         | 394,682,175                   | 403,832,235               | 403,832,235                                | 468,982,197               |
| Mill Rate   | 30.97                         | 31.47                     | 31.47                                      | 28.18                     |
| Gross Tax Collection (Grand Levy)                     | 11,916,216                    | 12,705,734                | 12,705,734                                 | 13,212,604                |
| Percent Collected During Current Year                 | 98%                           | 98%                       | 98%  | 98%                       |
| Current Year Collection                               | 11,677,892                    | 12,451,253                | 12,451,253                                 | 12,948,352                |
| Local Option - Elderly & Disabled<br>Tax Credit       | 45,000                        | 45,000                    | 45,000                                     | 45,000                    |
| Net Property Tax Collected<br>During Year Levied      | 11,722,892                    | 12,406,253                | 12,406,253                                 | 12,903,352                |
| Uncollected End of Fiscal Year<br>for Which Levied    | 238,324                       | 254,328                   | 254,328                                    | 264,252                   |

BE IT RESOLVED THAT the Town of Bolton FY 2009-2010 Budget dated May 18, 2009 includes \$3,015,660 in Educational Cost Sharing (ECS) funds \* from the State of Connecticut a portion of which is Federal Stimulus funds allocated for such purpose by the Governor whether paid directly to the Board of Education or to the Town and, provides for total expenditures in the amount of \$11,883.871 for the Board of Education which includes ECS funds from the State of Connecticut a portion of which is Federal Stimulus funds allocated for such purpose by the Governor whether paid directly to the Board of Education or to the Town.

|  | Actual<br>Budget<br>2007-2008 | Adopted<br>Budget<br>2008-2009 | Revised<br>Approved<br>Budget<br>2008-2009 | Approved<br>Budget<br>2009-2010 |
|--|-------------------------------|--------------------------------|--|---------------------------------|
| REVENUES                                       |                               |                                |  |                                 |
| PROPERTY TAXES & FEES                          |                               |                                |  |                                 |
| Property Tax Current Year Levy                 | 11,989,867                    | 12,274,047                     | 12,387,414                                 | 12,799,086                      |
| Supplemental M.V. Levy                         | 139,174                       | 132,206                        | 112,000                                    | 104,266                         |
| Adjusted Current Years' Levy                   | 12,129,041                    | 12,406,253                     | 12,499,414                                 | 12,903,352                      |
| Prior Years Taxes                              | 73,923                        | 75,000                         | 100,000                                    | 80,000                          |
| Interest & Fees On Property Tax                | 70,910                        | 65,000                         | 77,000                                     | 65,000                          |
| Total Taxes                                    | 12,273,874                    | 12,546,253                     | 12,676,414                                 | 13,048,352                      |
| LICENSES, PERMITS & FEES                       |                               |                                |  |                                 |
| Town Clerk                                     | 84,005                        | 90,000                         | 85,000                                     | 85,000                          |
| Selectmen's Revenue                            | 7,269                         | 6,700                          | 6,700                                      | 6,700                           |
| Building Official Fees                         | 70,729                        | 70,000                         | 70,000                                     | 80,000                          |
| Library  | 3,095                         | 3,500                          | 3,500                                      | 3,500                           |
| Law Enforcement                                | 3,674                         | 2,000                          | 3,500                                      | 3,500                           |
| Total  | 168,772                       | 172,200                        | 168,700                                    | 178,700                         |
| STATE & FEDERAL                                |                               |                                |  | *                               |
| EDUCATIONAL GRANTS                             |                               |                                |  |                                 |
| Education Cost Sharing VoTec & Public School   | 2,906,375                     | 3,015,660                      | 3,034,845                                  | 3,015,660 *                     |
| Transportation                                 | 112,027                       | 103,550                        | 103,675                                    | 97,863                          |
| Continuing Ed                                  | 4,757                         | 4,358                          | 4,520                                      | 4,358                           |
| Excess Special Education                       | -                             | 25,000                         | 25,000                                     | -                               |
| K-3 Roof Replacement                           | -                             | a= 1                           | 7,218                                      | -                               |
| B.O.E Services For The Blind<br>Refunded Bonds | 5,756                         |                                | -  | - *                             |
| School Construction Payments                   | 350,265                       | 336,377                        | 336,377                                    | 319,462                         |
| Bolton Center School Well Project              | ,                             | -                              | 135,000                                    | 217,102                         |
| Total  | 3,379,180                     | 3,484,945                      | 3,646,635                                  | 3,437,343                       |
| OTHER EDUCATIONAL                              |                               |                                |  |                                 |
| REVENUES Tuition                               | 07 551                        | 100.060                        | 104 440                                    | 0.00 1                          |
| Totals   | 87,551<br>87,551              | 109,062                        | 194,440                                    | 273,111                         |
| Lutais   | 87,551                        | 109,062                        | 194,440                                    | 273,111                         |

|                            | Actual<br>Budget<br>2007-2008 | Adopted<br>Budget<br>2008-2009 | Revised Approved Budget 2008-2009 | Approved Budget 2009-2010 |
|----------------------------|-------------------------------|--------------------------------|-----------------------------------|---------------------------|
| STATE & FEDERAL GRANTS     |                               |                                |                                   |                           |
| EXCLUDING EDUCATION        |                               |                                |                                   |                           |
| Town Aid Roads             | -                             | 102,420                        | 102,257                           | 74,988                    |
| Elderly Tax Relief         | 33,484                        | 33,484                         | 33,609                            | 33,484                    |
| PILOT: Property Tax Loss   | 40,470                        | 40,863                         | 41,001                            | 34,573                    |
| Veteran's Grant            | 6,514                         | 6,514                          | 2,086                             | 2,086                     |
| Boating                    | 2,127                         | 2,127                          | 2,127                             | 2,127                     |
| Disabled                   | 434                           | 434                            | 598                               | 434                       |
| Miscellaneous State Grants | 330                           | 330                            | 278                               | 330                       |
| Telephone Access Line Tax  | 40,590                        | 40,589                         | 32,725                            | 32,725                    |
| NCAAA                      | 7,275                         | 6,000                          | 6,000                             | 6,000                     |
| PILOT:Machine & Equipment  | 33,610                        | 33,610                         | 36,926                            | 36,926                    |
| Mash. Pequot & Mohegan     |                               |                                |                                   |                           |
| Fund Grant                 | 41,342                        | 40,976                         | 41,006                            | 28,095                    |
| Total                      | 206,176                       | 307,347                        | 298,613                           | 251,768                   |
| OTHER TOWN REVENUES        |                               |                                |                                   |                           |
| Interest on Investments    | 292,894                       | 190,000                        | 130,000                           | 90,000                    |
| Misc. Town Revenue         | 16,368                        | 25,000                         | 28,000                            | -                         |
| Unexpended BOE             | -                             | -                              | 5,000                             | -                         |
| Unexpended Town            | -                             | -                              | 185,000                           | -                         |
| CRRA Reimbursement         | 74,243                        |                                | 5,607                             | =                         |
| Probate Court              | 1,584                         | 1,700                          | 1,700                             | 1,700                     |
| Senior Citizen Donation    | 1,806                         | 1,710                          | 1,710                             | 1,710                     |
| Rental Income              | 63,187                        | 69,371                         | 69,371                            | 69,371                    |
| Totals                     | 450,082                       | 287,781                        | 426,388                           | 162,781                   |
| TOTAL REVENUES             |                               |                                |                                   |                           |
| EXCLUDING                  |                               |                                |                                   |                           |
| TAXES INTEREST & FEES      | 4,291,761                     | 4,361,335                      | 4,734,776                         | 4,303,703                 |
| GRAND TOTAL EXCLUDING      |                               |                                |                                   |                           |
| CURRENT TAX LEVY           |                               |                                |                                   |                           |
| COLLECTION                 | 4,436,594                     | 4,501,335                      | 4,911,776                         | 4,448,703                 |
| GRAND TOTAL REVENUES       | 16,565,635                    | 16,907,588                     | 17,411,190                        | 17,352,055                |

|                                       | Actual<br>Budget | Approved<br>Budget | Revised<br>Approved<br>Budget | Approved<br>Budget |
|---------------------------------------|------------------|--------------------|-------------------------------|--------------------|
|                                       | FY 2008-2009     | FY 2008-2009       | FY 2008-2009                  | FY 2009-2010       |
|                                       |                  |                    |                               |                    |
| GENERAL GOVERNMENT                    |                  |                    |                               |                    |
| EXECUTIVE                             |                  | ed.                |                               |                    |
| 1 - BOARD OF SELECTMEN                |                  |                    |                               |                    |
| Regular Payroll                       | 109,076          | 115,410            | 115,410                       | 121,925            |
| Other Payroll                         | 46,157           | 51,494             | 48,494                        | 52,150             |
| Prof. Business & Training Expenses    | 11,938           | 12,624             | 12,624                        | 12,653             |
| Repairs & Maintenance                 | 800              | 800                | 5,800                         | 900                |
| Office Operating Expenses             | 20,332           | 16,653             | 14,653                        | 16,660             |
| Mileage Reimbursement                 | 818              | 900                | 900                           | 1,000              |
| Totals                                | 189,121          | 197,881            | 197,881                       | 205,288            |
| 2 - PROFESSIONAL & TECHNICAL SERVICES |                  |                    |                               |                    |
| Technical Services                    | 83,076           | 86,460             | 101,460                       | 101,200            |
| Legal Services                        | 52,000           | 52,600             | 52,600                        | 52,230             |
| Expense- Revaluation                  | 60,000           | 40,000             | 40,000                        | 10,000             |
| Totals                                | 195,076          | 179,060            | 194,060                       | 163,430            |
| 3 - TOWN BUILDINGS OPERATIONS         |                  |                    |                               |                    |
| Regular Payroll                       | 175,692          | 212,194            | 212,194                       | 222,399            |
| Other Payroll                         | 35,606           | 34,308             | 34,308                        | 34,909             |
| Medical Expenses & Training           | 770              | 780                | 780                           | 780                |
| Prof. Business/Training Expenses      | 1,550            | 1,850              | 1,850                         | 1,950              |
| Other Contracts                       | 46,520           | 36,325             | 36,325                        | 37,135             |
| Repairs & Maintenance                 | 9,100            | 8,950              | 8,950                         | 9,700              |
| Heating Fuels                         | 83,101           | 93,787             | 93,787                        | 74,980             |
| Postage                               | 12,926           | 14,000             | 14,000                        | 15,000             |
| Maintenance                           | 63,560           | 53,950             | 53,950                        | 60,950             |
| Electricity                           | 52,679           | 60,385             | 60,385                        | 90,801             |
| Telephone (Town)                      | 19,241           | 26,200             | 26,200                        | 26,950             |
| Equipment                             | 5,000            | 5,000              | 5,000                         | 5,000              |
| Uniforms & Supplies                   | 3,125            | 3,125              | 3,125                         | 3,125              |
| Totals                                | 508,870          | 550,854            | 550,854                       | 583,679            |
| EXECUTIVE TOTALS                      | 893,067          | 927,795            | 942,795                       | 952,397            |

|                                  | Actual<br>Budget<br><u>FY 2008-2009</u> | Approved<br>Budget<br>FY 2008-2009 | Revised Approved Budget FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|----------------------------------|---|------------------------------------|--------------------------------------|------------------------------------|
| FINANCE                          |   |                                    |                                      |                                    |
| 4 - BOARD OF FINANCE             |   |                                    |                                      |                                    |
| Other Payroll                    | 1,859                                   | 1,500                              | 1,500                                | 1,500                              |
| Office Operating Expenses        | 1,278                                   | 1,600                              | 1,600                                | 1,600                              |
| Totals                           | 3,137                                   | 3,100                              | 3,100                                | 3,100                              |
| 5 - AUDITING SERVICES            |   |                                    |                                      |                                    |
| Purchased Prof. & Tech. Services | 15,900                                  | 20,000                             | 20,000                               | 20,000                             |
| Totals                           | 15,900                                  | 20,000                             | 20,000                               | 20,000                             |
| 6 - TREASURER                    |   |                                    |                                      |                                    |
| Regular Payroll                  | 106,525                                 | 111,328                            | 111,328                              | 116,642                            |
| Other Payroll                    | 26,530                                  | 34,264                             | 34,264                               | 35,608                             |
| Prof. Business & Training Exp.   | 4,105                                   | 4,905                              | 4,905                                | 4,005                              |
| Other Contracts                  | 9,612                                   | 5,500                              | 5,500                                | 5,000                              |
| Totals                           | 146,773                                 | 155,997                            | 155,997                              | 161,255                            |
| 7 - TAX COLLECTOR                |   |                                    |                                      |                                    |
| Regular Payroll                  | 47,048                                  | 50,520                             | 50,520                               | 53,065                             |
| Other Payroll                    | 13,053                                  | 18,916                             | 18,916                               | 21,409                             |
| Prof. Business & Training Exp.   | 478                                     | 600                                | 600                                  | 600                                |
| Office Operating Expenses        | 3,541                                   | 4,000                              | 4,000                                | 4,000                              |
| Totals                           | 64,120                                  | 74,036                             | 74,036                               | 79,074                             |
| 8 - DATA PROCESSING              |   |                                    |                                      |                                    |
| Other Contracts                  | 36,706                                  | 37,190                             | 37,190                               | 36,434                             |
| Repairs & Maintenance            | 6,567                                   | 7,600                              | 7,600                                | 7,600                              |
| Office Operating Expenses        | 2,199                                   | 2,400                              | 2,400                                | 2,500                              |
| Equipment                        | 29,500                                  | 27,975                             | 27,975                               | 28,000                             |
| Totals                           | 74,972                                  | 75,165                             | 75,165                               | 74,534                             |
| 10 - ASSESSOR                    |   |                                    |                                      |                                    |
| Regular Payroll                  | 32,160                                  | 32,797                             | 32,797                               | 34,116                             |
| Other Payroll                    | 17,760                                  | 19,410                             | 19,410                               | 22,500                             |
| Prof. Business & Training Exp.   | 1,116                                   | 1,650                              | 1,650                                | 1,650                              |
| Other Contracts                  | 400                                     | 500                                | 500                                  | 500                                |
| Office Operating Expenses        | 1,236                                   | 1,750                              | 1,750                                | 1,850                              |
| Totals                           | 52,672                                  | 56,107                             | 56,107                               | 60,616                             |
| FINANCE TOTALS                   | 357,574                                 | 384,405                            | 384,405                              | 398,579                            |

|                                     | Actual<br>Budget<br><u>FY 2008-2009</u> | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|-------------------------------------|---|------------------------------------|---|------------------------------------|
| 12-CONTINGENCY                      | -                                       | 20,000                             | 20,000  | 20,000                             |
| TOWN CLERK & ELECTIONS              |   |                                    |   |                                    |
| 13 - TOWN CLERK                     |   |                                    |   |                                    |
| Regular Payroll                     | 70,073                                  | 74,014                             | 74,014  | 77,492                             |
| Other Payroll                       | 2,461                                   | 3,500                              | 3,500   | 4,000                              |
| Prof. Business & Training Exp.      | 780                                     | 1,000                              | 1,400   | 1,000                              |
| Other Contracts                     | 9,500                                   | 10,000                             | 9,600   | 10,000                             |
| Office Operating Expenses           | 1,840                                   | 1,800                              | 1,800   | 1,800                              |
| Totals                              | 84,654                                  | 90,314                             | 90,314  | 94,292                             |
| 15 - ELECTIONS                      |   |                                    |   |                                    |
| Other Payroll                       | 13,809                                  | 16,890                             | 16,890  | 15,328                             |
| Prof. Business/Training Exp.        | 4,239                                   | 4,600                              | 4,600   | 3,028                              |
| Repairs & Maintenance               |   | 200                                | 200   | 700                                |
| Office Operating Expenses           | 4,566                                   | 5,900                              | 5,900   | 5,700                              |
| Totals                              | 22,615                                  | 27,590                             | 27,590  | 24,756                             |
| TOWN CLERK & ELECTION TOTALS        | 107,269                                 | 117,904                            | 117,904                                       | 119,048                            |
| ADMINISTRATIVE BOARDS & COMMISSIONS |   |                                    |   |                                    |
| PUBLIC BUILDING COMMISSION          |   |                                    |   |                                    |
| Other Payroll                       | 480                                     | 720                                | 720   | 720                                |
| Office Operating Expenses           | 218                                     | 250                                | 250   | 250                                |
| Totals                              | 698                                     | 970                                | 970   | 970                                |
| ADMINISTRATIVE BOARDS               |   |                                    |   |                                    |
| & COMMISSIONS TOTALS                | 698                                     | 970                                | 970   | 970                                |
| EMPLOYEE FRINGE BENEFITS            |   |                                    | .6  |                                    |
| 18 - EMPLOYEE FRINGE BENEFITS       |   |                                    |   |                                    |
| Firefighter Retention Program       | 14,005                                  | 14,500                             | 14,500  | 14,500                             |
| Life Insurance (Town)               | 2,531                                   | 3,330                              | 3,330   | 3,330                              |
| Health/Dental/Major Medical (Town)  | 273,248                                 | 317,367                            | 302,367                                       | 350,189                            |
| Pension (Town)                      | 57,343                                  | 63,357                             | 63,357  | 63,281                             |
| Totals                              | 347,127                                 | 398,554                            | 383,554                                       | 431,300                            |

|  | Actual<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|--|----------------------------------|------------------------------------|---|------------------------------------|
| 19 - UNEMPLOYMENT COMPENSATION           |                                  |                                    |   |                                    |
| Misc. Department Activities              | -                                | 4,000                              | 10,000  | 4,000                              |
| 20 - SOCIAL SECURITY (TOWN)              | 105,393                          | 113,391                            | 113,391                                       | 116,702                            |
| EMPLOYEE FRINGE BENEFIT TOTALS           | 452,520                          | 515,945                            | 506,945                                       | 552,002                            |
|  |                                  |                                    |   |                                    |
| GENERAL GOVERNMENT TOTALS                | 1,811,128                        | 1,947,019                          | 1,953,019                                     | 2,022,996                          |
| HUMAN SERVICES                           |                                  |                                    |   |                                    |
| 22 - SENIOR & SOCIAL SERVICES            |                                  |                                    |   |                                    |
| Regular Payroll                          | 46,336                           | 48,756                             | 48,756  | 51,249                             |
| Other Payroll                            | 56,917                           | 60,450                             | 60,450  | 66,655                             |
| Purchased Professional & Tech. Services  | 500                              | 500                                | 500   | 500                                |
| Prof. Business & Training Expenses       | 3,744                            | 4,200                              | 4,200   | 4,200                              |
| Repairs & Maintenance                    | 4,234                            | 3,000                              | 3,000   | 4,000                              |
| Telephone                                | 520                              | 820                                | 820   | 820                                |
| Office Operating Expenses                | 2,662                            | 2,500                              | 2,500   | 2,700                              |
| Miscellaneous Department Activities      | 1,300                            | 1,300                              | 1,300   | 1,300                              |
| Vendor Payments                          | 8,700                            | 8,900                              | 8,900   | 10,000                             |
| Totals                                   | 124,913                          | 130,426                            | 130,426                                       | 141,424                            |
| HUMAN SERVICES TOTAL                     | 124,913                          | 130,426                            | 130,426                                       | 141,424                            |
| SANITATION & HEALTH                      |                                  |                                    |   |                                    |
| 24 - PUBLIC HEALTH PROGRAM Other Payroll | _                                | _                                  | _   |                                    |
| Other Contracts                          | 20,757                           | 27,890                             | 27,890  | 27,890                             |
| Misc. Department Activities              | 1,000                            | 300                                | 300   | 300                                |
| Totals                                   | 21,757                           | 28,190                             | 28,190  | 28,190                             |
| 25 - REFUSE SERVICES                     |                                  |                                    |   |                                    |
| Other Payroll                            | 1,777                            | 2,060                              | 2,060   | 2,135                              |
| Cont. & Agreements (Recycling)           | 10,730                           | 11,175                             | 11,175  | 11,175                             |
| Cont. & Agreements (Tipping Fees)        | 130,818                          | 196,000                            | 196,000                                       | 189,600                            |
| Cont. & Agreements (Refuse Pick-up)      | 207,899                          | 243,826                            | 243,826                                       | 255,260                            |
| Cont. & Agreements ( Hazard. Waste)      | 5,150                            | 5,150                              | 5,150   | 5,150                              |
| Totals                                   | 356,374                          | 458,211                            | 458,211                                       | 463,320                            |
| SANITATION & HEALTH TOTALS               | 378,131                          | 486,401                            | 486,401                                       | 491,510                            |

|   | Actual<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|---|----------------------------------|------------------------------------|---|------------------------------------|
| PUBLIC SAFETY                             |                                  |                                    |   |                                    |
| 26 - POLICE PROTECTION                    |                                  | *                                  |   |                                    |
| Other Contracts                           | 190,069                          | 210,840                            | 210,840                                       | 222,410                            |
| Repairs & Maintenance                     | 351                              | 1,500                              | 1,500   | 1,500                              |
| Uniform & Supplies                        | -                                | -                                  | 1,500   | 1,500                              |
| Totals                                    | 190,420                          | 212,340                            | 212,340                                       | 223,910                            |
| 27 - FIRE COMMISSION                      |                                  |                                    |   |                                    |
| Other Payroll                             | 2,410                            | 3,650                              | 3,650   | 6,200                              |
| Medical Expenses/Training                 | 5,948                            | 5,950                              | 5,950   | 5,950                              |
| Professional & Business Training Expenses | 1,551                            | 5,950                              | 5,950   | 7,575                              |
| Other Contracts                           | 16,749                           | 18,377                             | 18,377  | 18,812                             |
| Repairs & Maintenance                     | 30,140                           | 17,250                             | 17,250  | 20,960                             |
| Heating Fuels                             | 238                              | 300                                | 300   | 300                                |
| Office Operation Expenses                 | 68                               | 400                                | 400   | 400                                |
| Equipment                                 | 14,671                           | 21,621                             | 21,621  | 11,452                             |
| Uniforms & Supplies                       | 10,000                           | 10,000                             | 10,000  | 15,000                             |
| Misc. Department Activities               | 8,500                            | 9,400                              | 9,400   | 18,200                             |
| Proficiency Fund                          | 13,210                           | 13,210                             | 13,210  | 13,471                             |
| Totals                                    | 103,485                          | 106,108                            | 106,108                                       | 118,320                            |
| 28 - FIRE MARSHALL                        |                                  |                                    |   |                                    |
| Other Payroll                             | 8,138                            | 8,140                              | 8,140   | 8,140                              |
| Prof. Business/Training Expenses          | 300                              | 2,000                              | 2,000   | 2,000                              |
| Equipment                                 | 219                              | 1,000                              | 1,000   | 3,060                              |
| Totals                                    | 8,657                            | 11,140                             | 11,140  | 13,200                             |
| 29 - CANINE SERVICES                      |                                  |                                    |   |                                    |
| Other Payroll                             | 5,640                            | 5,640                              | 5,640   | 5,820                              |
| Prof. Business/Training Expenses          | 1,800                            | 2,000                              | 2,000   | 2,000                              |
| Totals                                    | 7,440                            | 7,640                              | 7,640   | 7,820                              |
| PUBLIC SAFETY TOTALS                      | 310,002                          | 337,228                            | 337,228                                       | 363,250                            |

|  | Actual<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved Budget FY 2009-2010 |
|--|----------------------------------|------------------------------------|---|------------------------------|
| PLANNING, DEVELOPMENT & INSPECTIONS  |                                  |                                    |   |                              |
| 30 - BUILDING & LAND USE Regular Payroll Other Payroll Prof. Business/Training Expenses Miscellaneous Dept. Activities Contracts & Agreements Totals | 106,232                          | 121,341                            | 111,341                                       | 92,929                       |
|  | 1,000                            | 1,195                              | 1,195   | 1,020                        |
|  | 9,633                            | 2,000                              | 2,000   | 2,000                        |
|  | 1,560                            | 1,200                              | 1,200   | 1,200                        |
|  | 992                              | 11,136                             | 21,136  | 63,960                       |
|  | 119,417                          | 136,872                            | 136,872                                       | <b>161,109</b>               |
| 31- OPEN SPACE Other Payroll Prof. Business/Training Expenses Office Operating Expenses Totals   | 300                              | 620                                | 620   | 620                          |
|  | -                                | 200                                | 200   | 200                          |
|  | 300                              | <b>820</b>                         | <b>820</b>                                    | <b>820</b>                   |
| 32 - PLANNING & ZONING COMMISSION Other Payroll Prof. Business/Training Expenses Office Operation Expenses Totals                                    | 1,515                            | 1,500                              | 1,500   | 1,500                        |
|  | 854                              | 1,000                              | 1,000   | 1,000                        |
|  | 926                              | 3,100                              | 3,100   | 3,100                        |
|  | <b>3,29</b> 5                    | <b>5,600</b>                       | <b>5,600</b>                                  | <b>5,600</b>                 |
| 33 - INLAND WETLANDS COMMISSION Other Payroll Prof. Business/Training Expenses Office Operating Expenses Totals                                      | 825                              | 910                                | 910   | 910                          |
|  | 215                              | 250                                | 250   | 250                          |
|  | 333                              | 800                                | 800   | 800                          |
|  | 1,373                            | 1,960                              | <b>1,960</b>                                  | <b>1,960</b>                 |
| 34 - ZONING BOARD OF APPEALS Other Payroll Prof. Business/Training Expenses Office Operating Expenses Totals   | 265                              | 590                                | 590   | 590                          |
|  | -                                | 75                                 | 75  | 75                           |
|  | 729                              | 900                                | 900   | 900                          |
|  | <b>994</b>                       | <b>1,565</b>                       | <b>1,565</b>                                  | <b>1,565</b>                 |
| 46 - ECONOMIC DEVELOPMENT COMMISSION Other Payroll Office Operating Expenses Totals  | 390                              | 800                                | 800   | 800                          |
|  | 1,706                            | 1,200                              | 1,200   | 1,200                        |
|  | <b>2,096</b>                     | <b>2,000</b>                       | <b>2,000</b>                                  | <b>2,000</b>                 |
| PLANNING, DEVELOPMENT & INSPECTION TOTALS  | 127,475                          | 148,817                            | 148,817                                       | 173,054                      |

|                                     | Actual<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|-------------------------------------|----------------------------------|------------------------------------|---|------------------------------------|
| PUBLIC WORKS                        |                                  |                                    |   |                                    |
| 36 - HIGHWAY DEPARTMENT             |                                  |                                    |   |                                    |
| Regular Payroll                     | 233,302                          | 249,519                            | 249,519                                       | 258,004                            |
| Other Payroll                       | 42,000                           | 44,000                             | 44,000  | 47,000                             |
| Other Contracts                     | 759                              | 800                                | 800   | 800                                |
| Repairs & Maintenance               | 44,976                           | 47,000                             | 47,000  | 50,000                             |
| Diesel Fuel & Gasoline              | 50,000                           | 60,000                             | 60,000  | 54,000                             |
| Road Repairs                        | 245,660                          | 344,129                            | 344,129                                       | 385,264                            |
| Sand & Salt                         | 58,301                           | 71,000                             | 71,000  | 106,000                            |
| Equipment                           | 1,971                            | 2,200                              | 2,200   | 2,200                              |
| Uniforms & Supplies                 | 3,414                            | 3,500                              | 3,500   | 3,500                              |
| Totals                              | 680,383                          | 822,148                            | 822,148                                       | 906,768                            |
| 36 - STREET LIGHTING                |                                  |                                    |   |                                    |
| Traffic Lights                      | 1,517                            | 1 500                              | 1 500   |                                    |
| Street Lights                       | 15,624                           | 1,598<br>23,534                    | 1,598   | =                                  |
| Totals                              | 17,141                           | 25,132                             | 23,534  | -                                  |
| 1 06415                             | 17,141                           | 23,132                             | 25,132  | -                                  |
| 38 - TOWN AID ROAD FUND             | 0                                | 102,420                            | 102,420                                       | 74,988                             |
| PUBLIC WORKS TOTALS                 | 697,524                          | 949,700                            | 949,700                                       | 981,756                            |
|                                     |                                  |                                    |   |                                    |
|                                     |                                  |                                    |   |                                    |
| RECREATION                          |                                  |                                    |   |                                    |
| 39 - CONSERVATION COMMISSION        |                                  |                                    |   |                                    |
| Other Payroll                       | 915                              | 1,050                              | 1,050   | 1,050                              |
| Prof. Business/Training Expenses    | 548                              | 600                                | 600   | 600                                |
| Office Operation Expenses           | 400                              | 400                                | 400   | 400                                |
| Totals                              | 1,863                            | 2,050                              | 2,050   | 2,050                              |
|                                     | 1,500                            | 2,000                              | 2,050   | 2,030                              |
| 40 - RECREATION SERVICES            |                                  | 20                                 |   |                                    |
| Recreation Services/Vendor Payments | 31,813                           | 32,485                             | 32,485  | 32,485                             |
| Totals                              | 31,813                           | 32,485                             | 32,485  | 32,485<br>32,485                   |
| RECREATION TOTALS                   | 22 676                           |                                    |   |                                    |
| RECREATION TOTALS                   | 33,676                           | 34,535                             | 34,535  | 34,535                             |

|                                    | Actual<br>Budget | Approved<br>Budget | Revised<br>Approved<br>Budget | Approved<br>Budget |
|------------------------------------|------------------|--------------------|-------------------------------|--------------------|
|                                    | FY 2008-2009     | FY 2008-2009       | FY 2008-2009                  | FY 2009-2010       |
| MISCELLANEOUS                      |                  |                    |                               |                    |
| 42 - PROBATE COURT                 |                  |                    |                               |                    |
| Telephone (Town)                   | 622              | 748                | 748                           | 748                |
| Office Operating Expenses          | 1,225            | 1,964              | 1,964                         | 1,964              |
| Vendor Payments                    | 526              | 584                | 584                           | 584                |
| Totals                             | 2,373            | 3,296              | 3,296                         | 3,296              |
| 43 - LIBRARY                       |                  |                    |                               |                    |
| Regular Payroll                    | 79,971           | 84,012             | 84,012                        | 86,911             |
| Other Payroll                      | 67,989           | 70,732             | 70,732                        | 78,159             |
| Prof. Business & Training Expenses | 1,200            | 1,200              | 1,200                         | 1,200              |
| Other Contracts                    | 22,833           | 23,000             | 23,000                        | 23,000             |
| Repairs & Maintenance              | 449              | 450                | 450                           | 450                |
| Library Materials                  | 31,955           | 32,000             | 32,000                        | 32,000             |
| Office Operation Expenses          | 2,899            | 2,900              | 2,900                         | 2,900              |
| Equipment                          | 1,600            | 1,600              | 1,600                         | 1,600              |
| Totals                             | 208,897          | 215,894            | 215,894                       | 226,220            |
| 45- INSURANCE                      | ,                |                    |                               |                    |
| Insurance (Self Insurance)         | 5,991            | 10,000             | 10,000                        | 10,000             |
| Insurance (Property & Liability)   | 13,132           | 115,670            | 115,670                       | 100,365            |
| Insurance (Firemen Accident)       | 2,274            | 2,648              | 2,648                         | 2,900              |
| Insurance (Workers Compensation)   | 63,370           | 71,255             | 71,255                        | 62,430             |
| Totals                             | 84,767           | 199,573            | 199,573                       | 175,695            |
| MISC. TOTALS                       | 296,037          | 418,763            | 418,763                       | 405,211            |
| TOTAL TOWN PROPER                  | 3,778,886        | 4,452,889          | 4,458,889                     | 4,613,736          |
|                                    |                  |                    |                               |                    |
| 56 - CAPITAL IMPROVEMENT FUND      |                  |                    |                               |                    |
| Town Hall Painting                 | 23,000           | Æ                  | -                             |                    |
| Turnout Gear Washer                | 7,500            | -                  | · .                           | -                  |
| SCBA Bottles                       | 35,790           | =                  | -                             | -                  |
| Mobile Radio                       | 4,274            | -                  | -                             | -                  |
| Map Copier                         | (0.751           | 11,500             | 11,500                        | -                  |
| Administrative Software            | 69,751           | -                  | -                             | -                  |
| Multi Use Tractor                  | 34,426           | =                  | -                             | -                  |
| Tech Equipment - BOE               | 39,380           | <b></b>            | =                             | -                  |
| Volleyball Equip - BOE             | 5,743            |                    | -                             | 易                  |
| Snow Blower - BOE                  | 2,119            | 11 500             | 11 700                        | -                  |
| TOTALS                             | 221,983          | 11,500             | 11,500                        | -                  |

|   | Actual<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|---|----------------------------------|------------------------------------|---|------------------------------------|
| 55 - CAPITAL RESERVE FUND                   |                                  |                                    |   |                                    |
| Road Resurfacing                            | 100,000                          | 100,000                            | 100,000                                       | 100,000                            |
| Technology Plan (BOE)                       | 32,000                           | -                                  | 100,000                                       | 100,000                            |
| ADA/Town Buildings                          | 12,000                           | 15,000                             | 15,000  | _                                  |
| Architectural BOE & BOS                     | 30,000                           | 100,000                            | 100,000                                       | _                                  |
| Town Building Repairs/Upgrades              | =:                               | -                                  | -   | _                                  |
| Intersection Improvements                   | 10,000                           | -                                  | -   | _                                  |
| Building Upgrades (BOS)                     | 13,000                           |                                    | =   | -                                  |
| Maintenance Van (BOE)                       | 18,000                           | -                                  | -   | <b>=</b>                           |
| Town-Wide Radio System                      | 45,000                           | #                                  | -   | -                                  |
| Highway Pickup Truck(BOS)                   | 35,000                           | -                                  | -   | -                                  |
| BOS Vehicle Replacements                    | -                                | -                                  | -   | 60,000                             |
| Herrick Park Building Improvements          | -                                | 31,500                             | 31,500  | -                                  |
| Herrick Park Pavilion                       | Ξ                                | =                                  | -   | -                                  |
| BOE Equipment Replacement                   | -                                | 27,000                             | 27,000  | 38,000                             |
| HVAC/Air Handlers                           |                                  | 28,500                             | 28,500  | -                                  |
| BOE Furniture BOE Tractor Mower             | -                                | -                                  | -   | 22,343                             |
| BOE Ball Field Conditioner                  | =                                |                                    | -   | 15,000                             |
| Playscape Replacement (BCS)                 |                                  | -                                  | =   | -                                  |
| Equipment Fire Department (BOS)             | 5 400                            | ·-                                 | -   | =                                  |
| Equipment The Department (BOS)              | 5,400                            | -                                  | ·   | -                                  |
| Totals                                      | 300,400                          | 302,000                            | 302,000                                       | 235,343                            |
| CAPITAL IMPROVEMENTS TOTALS                 | 522,383                          | 313,500                            | 313,500                                       | 235,343                            |
| DEBT SERVICE                                |                                  |                                    |   |                                    |
| 59 - LOANS/NOTES/BONDS EXPENSES             |                                  |                                    |   |                                    |
| Expenses                                    | <u>.</u>                         | -                                  | _   | _                                  |
| •   |                                  |                                    |   |                                    |
| <u>60 - TEMPORARY LOANS</u>                 |                                  |                                    |   |                                    |
| Temp. Loans in Anticip. of Taxes            | -                                | 250,000                            | 250,000                                       | 250,000                            |
| 61- OUTSTANDING SHORT TERM NOTES            |                                  |                                    |   |                                    |
| Chart Tawa Natas                            | 150.000                          | 150 000                            |   |                                    |
| Short Term Notes                            | 150,000                          | 158,000                            | 158,000                                       | -                                  |
| 62 - REDEMPTION OF BONDS-LTD                |                                  |                                    |   |                                    |
| 2002 Refunded Bonds                         | 645,000                          | 630,000                            | 630,000                                       | 575,000                            |
| Capital Proj., Pistritto Prop. & Fire Truck | -                                | 86,850                             | 050,000                                       | 245,000                            |
| Totals                                      | 645,000                          | 630,000                            | 630,000                                       | <b>820,000</b>                     |
|   | ,                                | 22 3,000                           | 000,000                                       | 020,000                            |
| 65 - INTEREST PAYMENTS- TEMPORARY LOANS     |                                  |                                    |   |                                    |
| Interest Payments                           | -                                | 10                                 | 10  | 10                                 |
|   |                                  |                                    |   | 94913107                           |

|   | Actual<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2008-2009 | Revised<br>Approved<br>Budget<br>FY 2008-2009 | Approved<br>Budget<br>FY 2009-2010 |
|---|----------------------------------|------------------------------------|---|------------------------------------|
| 66 - INTEREST - SHORT TERM NOTES            | 16,249                           | 8,850                              | 8,850   |                                    |
| 67 - INTEREST PAY LONG TERM DEBTS           |                                  |                                    |   |                                    |
| Capital Proj., Pistritto Prop. & Fire Truck | _                                | 86,850                             | 86,850  | 55,007                             |
| Interest Payments                           | 86,850                           | -                                  | -   | 55,007                             |
| 2002 Refunded Bonds                         | 94,044                           | 74,694                             | 74,694  | 86,850                             |
| Totals                                      | 180,894                          | 161,544                            | 161,544                                       | 141,857                            |
| DEBT SERVICE TOTALS                         | 992,143                          | 1,208,404                          | 1,208,404                                     | 1,211,867                          |
|   |                                  |                                    |   |                                    |
| BOARD OF EDUCATION                          | 11,160,169                       | 11,794,558                         | 11,794,558                                    | 11,883,871                         |
|   |                                  |                                    |   |                                    |
| Total - Capital Improvements                | 512,078                          | 313,500                            | 313,500                                       | 235,343                            |
| Total - Debt Service                        | 992,143                          | 1,208,404                          | 1,208,404                                     | 1,211,867                          |
| Total - Town Proper                         | 3,762,426                        | 4,452,889                          | 4,458,889                                     | 4,613,736                          |
| Total - Contingency                         | -,,                              | 20,000                             | 20,000  | 20,000                             |
| Total - B.O.E.                              | 11,160,600                       | 11,794,558                         | 11,794,558                                    | 11,883,871 *                       |
| Total Expenditures                          | 16,427,247                       | 17,789,351                         | 17,795,351                                    | 17,964,817                         |

<sup>\*</sup> See Note Statement I page 3

## **Board of Education Budget Information**

|  | :                       |                          | BOE Year               | 10                 |
|--|-------------------------|--------------------------|------------------------|--------------------|
|  |                         |                          | End                    | BOE                |
| Description 1  | BOE Actual<br>2007-2008 | BOE Adopted<br>2008-2009 | Projected<br>2008-2009 | Approved 2009-2010 |
| Administrator  | 613,839                 | 632,066                  | 634 016                | 850 246            |
| leacher  | 5,161,365               | 5,295,758                | 5.274.800              | 5 373 788          |
| Instructional Assistant  | 560,241                 | 669,878                  | 645,151                | 666,894            |
| Operations and Maintenance   | 411,024                 | 424,146                  | 423,992                | 441,855            |
| All other<br>Subtatal  | 775,625                 | 833,035                  | 794,500                | 848,210            |
| Sublotal   | 7,522,094               | 7,854,883                | 7,772,459              | 7,980,963          |
| 2 Employee Benefits<br>Health Insurance  | 1.270.120               | 1 481 261                | 1 409 903              | 1 530 773          |
| All other  | 336,617                 | 379,039                  | 354,360                | 387 708            |
| Subtotal   | 1,606,737               | 1,860,300                | 1,783,583              | 1,920,181          |
| 3 Instructional and Professional Services  | 408,042                 | 447,099                  | 307,343                | 508,113            |
| 4 Property Services  | 84,280                  | 89,368                   | 76,765                 | 86,517             |
| 5 Purchased Services<br>Transportation (5130-5190)   | 510,812                 | 599,743                  | 546.851                | 534.597            |
| Insurance (5240-5280)  | 98,498                  | 114,541                  | 116,916                | 128,109            |
| Opecial Education (5000)   | 134,760                 | 403,472                  | 299,287                | 403,590            |
| Our de la company de la compan | 150,418                 | 151,045                  | 129,211                | 149,845            |
| Subtotal   | 894,488                 | 1,268,801                | 1,092,265              | 1,216,141          |
| 6 Materials and Supplies   |                         |                          |                        |                    |
| Maintenance (6130-6160)<br>Utilities (6200-6260)<br>Cafeteria (6300)   | 33,855<br>349,730       | 35,004<br>377,072        | 32,079<br>381,322      | 29,096<br>306,738  |
|  | ı                       |                          |                        |                    |

| (6110 6400-6960)                    | ottware         | 0           |            |             |            |
|-------------------------------------|-----------------|-------------|------------|-------------|------------|
| (0,000 0,000)                       |                 | 253,978     | 203,423    | 232,392     | 188 075    |
| Subiolai                            |                 | 637,563     | 615,499    | 645,793     | 523,908    |
| 7 Equipment Purchases               |                 | 12,050      | 9,512      | 54,679      | 840        |
| 8 Other Educational Expenses        |                 | 27,316      | 33,365     | 31,671      | 30.865     |
| Excess Cost Reimbursement           |                 | (401,341) * | (384,269)  | (401,016) * | (383,658)  |
| Unexpended Funds Returned:          |                 |             |            | ** 000 08   |            |
| Additional Appropriations Received: | Total:          | 11,192,570  | 11,794,558 | 11,794,558  | 11,883,871 |
| Ad                                  | Adjusted Total: | 11,192,570  | 11,794,558 | 11,794,558  | 11,883,871 |

# Revenue Received by Town to Offset Education

|   | 2007-2008 | 2008-2009 | 2009-2010 |
|---|-----------|-----------|-----------|
| Education Cost Sharing                      | 2,906,375 | 3.034.684 | 3 034 684 |
| Iransportation                              | 112.027   | 103 548   | 103,007   |
| Adult Education                             | 4 757     | , v       | 040,001   |
| Health Services                             | 000       | 4,660     | 4,660     |
| Non-Besident Tuition                        | 000       | 8/7       | 278       |
| Spool Education for any and the second      | 4,163     | 4,464     | 4,491     |
| Special Education for non-resident students | 51,275    | 141,618   | 157,055   |
| Columbia Luition                            | 147,200   | 334,880   | 587,092   |
| lotal School Related Government Funds       | 3,226,127 | 3,624,132 | 3,891,808 |
| Net Cost to the Town:                       | 7 056 443 |           | 1         |
|   | 7,300,443 | 8,170,426 | 7,992,063 |

<sup>\*</sup> This figure is not added into the total since the year end expenditures are already reduced by this amount.

<sup>\*\*</sup> This figure represents the additional \$25,000 in Excess Cost Funds received and a \$5,000 of unexpended appropriations.

## BOARD OF SELECTMEN FIVE YEAR CAPITAL IMPROVEMENT PLAN

|  | FY 10   | FY 11       | FY 12   | FY 13   | FY 14   |
|--|---------|-------------|---------|---------|---------|
| Road Resurfacing                           | 175,000 | 175,000     | 175,000 | 175,000 | 175,000 |
| Plow Truck                                 |         | 150,000     |         |         |         |
| NRMC Brick                                 |         |             | 45,000  |         | 400,000 |
| Town Radio System                          |         | 20,000      |         |         |         |
| ADA Improvements                           | 15,000  | 15,000      | 15,000  | 15,000  | 15,000  |
| NRMC Roof Senior Center                    | 110,000 |             | 220,000 |         |         |
| Senior Van                                 |         | 50,000      |         |         |         |
| Soccer Field - Herrick Park                |         | 20,000      | 20,000  | 20,000  | 20,000  |
| Fire Department Boiler                     | 35,000  |             |         |         |         |
| Bolton Heritage Farm Buildings Restoration | 8,000   | 150,000     | 100,000 | 100,000 | 100,000 |
| Herrick Park Road & Lot                    |         | 126,000     | ,       |         |         |
| Tractor w/ Bucket                          |         |             | 40,000  |         |         |
| Finance Copier                             |         |             |         | 10,500  |         |
| Town Hall Copier                           |         |             | 14000   |         |         |
| Herrick Park Field Lights                  |         | 63,000      |         |         | ~       |
| Town Hall Ceiling Tiles                    |         | 44,000      |         |         |         |
| Animal Control Van                         | 22000   | , ,         |         |         |         |
| Building Official Car                      |         | 28,000      |         |         |         |
| Senior Center Copier                       |         | 20,000      | 8,000   |         |         |
| Town Clerk Copier                          |         | 9,000       | 0,000   |         |         |
| NRMC Windows                               |         | 0,000       | 90,000  |         | 90,000  |
| Town Hall Brick                            |         |             | 30,000  | 9,000   | 30,000  |
| Indian Notch Park Road & Lot               |         | 214,000     |         | 0,000   |         |
| Town Hall Wood Floors                      |         | 10000       |         |         |         |
| One Ton Pickup - Bldg. Gr.                 | 38,000  | 10000       |         |         |         |
| Front End Loader                           | 00,000  | 140,000     |         |         |         |
| Dump Truck - Hwy                           |         | 140,000     | 30,000  |         |         |
| Highway One Ton Pickup                     |         |             | 22,000  |         |         |
| Mower Buildings & Grounds                  |         |             | 22,000  |         | 12,500  |
| Outdoor Pavilion - Herrick Park            | 35,000  | 40,000      |         |         | 12,300  |
| Fire Department Generator                  | 00,000  | 40,000      | 55,000  |         |         |
| Service 134 Replacement F.D.               | 60,000  |             | 33,000  |         |         |
| Copier - Fire Department                   | 6,000   | <del></del> |         |         |         |
| Air Cascade System                         | 0,000   | 30,000      |         |         |         |
| Exterior Doors - F.D.                      |         | 8,000       |         | -       |         |
| Senior Center Furniture                    | 5,000   | 0,000       |         |         |         |
| Replacement R-134-F.D.                     | 5,000   |             | 400000  |         |         |
| Replacement S-234-F.D.                     |         |             | 400000  |         | 45000   |
| Library Copier                             |         |             | 13,000  |         | 43000   |
| Chipper Highway                            |         |             | 38,000  |         |         |
| Town Hall Carpet                           |         |             | 30,000  | 7,500   |         |
| Town Hall Vault Floor                      |         | 8,500       |         | 7,000   |         |
| 3/4 Ton Pick-up ( B&G)                     |         | 24,000      |         |         |         |
| Chipper Buildings & Grounds                |         |             | 5000    |         |         |
| 15,000 GVW Dump Truck                      |         |             | 48,000  |         |         |
| Town Garage Addition                       |         |             |         | 250,000 |         |
| NRMC Overlay                               |         | 35,000      |         |         |         |

## BOARD OF SELECTMEN FIVE YEAR CAPITAL IMPROVEMENT PLAN

| Town Garage Overlay  |         | 23,000    |           |         |           |
|----------------------|---------|-----------|-----------|---------|-----------|
| NRMC Doors           |         |           |           |         | 40,000    |
| Architectural -T.H.  | 20,000  |           |           |         |           |
| Notch Road Boilers   |         |           | 110,000   |         |           |
| Town Hall Modular    |         |           |           | 250,000 |           |
| Playscape            | 10,000  |           |           | 55,000  |           |
| Replacement ET234-FD |         |           |           |         | 500,000   |
| Total                | 539,000 | 1,382,500 | 1,448,000 | 892,000 | 1,397,500 |

### BOARD OF EDUCATION 5-YEAR CAPITAL PLAN

|   | FY 10    | FY 11   | FY 12    | FY 13  | FY 14    |
|---|----------|---------|----------|--------|----------|
|   | <u> </u> | FIII    | <u> </u> | FTIS   | F 7 12   |
| Sewer pumps, valves and controls BCS                      | 18,000   |         |          |        | <b>-</b> |
| BCS Cafeteria Freezer                                     | 20,000   |         |          |        | -        |
| BCS Science Laboratory Chairs                             | 8,000    |         |          |        | -        |
| Ballfield Conditioner                                     | 8,000    |         |          |        |          |
| Replace tractor with mower and bucket                     | 15,000   |         |          |        | -        |
| BCS Cafeteria Tables/Chair Sets                           | 22,000   |         |          |        | <b></b>  |
|   | 22,000   |         |          |        |          |
|   |          |         |          |        |          |
| Technology  |          | 75,000  |          |        |          |
| New wood chips for playscape                              |          | 2,500   | -        |        |          |
| Outdoor soccer goal posts (2 sets)                        |          | 3,000   |          |        |          |
| Classroom furniture                                       |          | 8,000   |          |        |          |
| Oil burner replacement BHS                                |          | 20,000  |          |        |          |
| Outdoor Bleachers Units 2 For BHS, 2 For BCS              |          | 8,000   |          |        |          |
| High Lift Equipment                                       |          | 8,000   |          |        |          |
| BCS Emergency Generator                                   |          | 115,000 |          |        |          |
| Perimeter cinder walking / maintenance road BCS           |          | 18,000  |          |        |          |
|   |          |         |          |        |          |
|   |          |         |          |        |          |
| Гесhnology  |          |         | 75,000   |        |          |
| Original equipment replacement (sinks,lavs,etc.)          |          |         | 5,000    |        |          |
| System wide phones and intercom                           |          |         | 28,000   |        |          |
| BCS 1993 Rooftop Air Conditioners                         |          |         | 38,000   |        |          |
|   |          |         |          |        |          |
|   |          |         |          |        |          |
| echnology   |          |         |          | 75,000 |          |
| Dump truck with plow and sander                           |          |         |          | 40,000 |          |
| Classroom furniture                                       |          |         |          | 8,000  |          |
| CS school score clocks (2)                                |          |         |          | 10,000 |          |
|   |          |         |          |        |          |
| a alara (a mi   |          |         |          |        |          |
| echnology   |          |         |          |        | 75,00    |
| il tank replacement (all)                                 |          |         |          |        | 90,00    |
| oof replacement H-S                                       |          |         |          |        | 120,000  |
| uto carpet extractor K-8 and auto floor scrubber          |          |         |          |        | 8,000    |
| 5 hp tractor with plow                                    |          |         |          |        | 20,000   |
| eplace high school LMC carpet                             |          |         |          |        | 8,400    |
| eptic system evaluation and repair BCS lassroom furniture |          |         |          |        | 25,000   |
| CS locker rooms   |          |         |          |        | 8,000    |
| OS lockel fooths  |          |         |          |        | 20,000   |
|   |          |         |          |        |          |
|   |          |         |          |        |          |
|   |          |         |          | -      |          |
|   |          |         |          |        |          |
|   |          |         |          |        |          |
|   |          |         |          |        |          |
|   | ++       |         |          |        |          |
|   | 91000    | 257500  | 146000   | 133000 | 374400   |

### **Budget Definitions**

ACTUAL BUDGET- The actual budget expenditures for the most recent completed fiscal year.

APPROVED BUDGET - The budget for the ensuing fiscal year that has been approved at referendum.

**REVISED APPROVED BUDGET-** The current year approved budget with any changes to the various line items made during the fiscal year.

**PROPOSED BUDGET** - The budget recommended by the Board of Selectmen and Board of Education, which after revision and adoption by the Board of Finance is submitted for approval at Town Meeting and referendum

**APPROPRIATION** - An authorization made by the legislative body of a government that permits officials to incur obligations and to make expenditures of governmental resources.

ASSESSED VALUE - A valuation set upon real or personal property by the Town Assessor as a basis for levying taxes.

*CAPITAL RESERVE BUDGET* - A plan of proposed capital expenditures and the means of financing them. The capital reserve budget is enacted as part of the annual budget, which includes both capital operating and capital outlays. The capital reserve budget is based on a Capital Improvement Plan.

**DEBT SERVICE** - Actual cost of interest and principal on bond maturities as well as interest costs of bond anticipation notes.

**DEFICIT** - The excess of expenditures over revenues during a single fiscal year. It is the opposite of a surplus. A deficit decreases fund balance

**ENCUMBRANCE** - An obligation in the form of a purchase order, contract or salary commitment that is chargeable to an appropriation, and for which part of an appropriation is reserved.

**EXPENDITURES** - The amount of money, cash or checks actually paid or obligated for payment from the Town treasury.

FAIR MARKET VALUATION - The value of a piece of real estate in the open market. It is used to determine the assessed value of property for taxing purposes.

FUND BALANCE - The excess of an Town's assets over its liabilities. It may be unreserved and designated, unreserved and undesignated or reserved.

GENERAL FUND - The major town fund; the bulk of all town's operations are accounted for in this fund. The budget adopted at referendum is strictly a general fund budget.

**GRAND LIST** - Assessed value of all taxable property in the town.

**GRANT** - Typically, these contributions are made to local governments from the state and federal governments or some other private or non-profit entity. Grants are usually made for specific purposes.

**REVENUE** - Income taken as additions to the towns financial assets (such as taxes and grants).

SURPLUS - Excess of revenues over expenditures for a fiscal year. A surplus adds to fund balance and may be designated for future appropriation, reserved for some specific project or increase undesignated.

MILL RATE - The mill rate is the rate of taxation levied on property subject to taxation under Connecticut General Statutes. One mill is equal to 1/1000 of a dollar. For example, a tax rate of 20 mills is equivalent to \$20.00 per \$1,000 of assessed value.

Mill RATE CALCULATION - The mill rate in Bolton is calculated as follows:

- a. Current Year Collection (CRC) = Expenditures cash surplus available other revenue auditor adjustments prior year's taxes interest & fees + local option (elderly & disabled tax credit)
- b. Gross Tax Collection (GTC) = CRC ÷ Percent Collected in current year (normally 98%)
- c. Mill Rate = GTC ÷ Adjustable Taxable Grand List